

APPENDIX A: 2018-19 CHARTER SCHOOL ANNUAL REPORT

PART 1: SCHOOL INFORMATION AND EXECU	UTIVE SUMMARY
Name of Charter School:	Year School Opened:
Stamford Charter School for Excellence	2015
Street Address:	City/Zip Code:
1 Schuyler Avenue	Stamford, CT 06902
School Director:	School Director Contact Information:
Kevin Fischer	KFischer@stamfordexcellence.org/203 989-0000
Grades Authorized to Serve in 2019-20:	Charter Term:
РК-5	2015-2020

1. School Performance Best Practices: In 250 words or less, summarize a successful school model resulting in strong student outcomes and a positive school climate during the 2018-19 school year. Describe the strategy and its impact on the school referencing quantitative data. Provide evidence of collaboration with local school districts in this area, as appropriate.

Stamford Charter School for Excellence (SCSE, Stamford Excellence) is in its fifth year of operation, serving scholars in grades PK-5. Stamford Excellence utilizes a holistic approach to cultivate lifelong scholars equipped with the skills, knowledge, and habits for success in high school, college, and chosen careers. Our twelve key design elements summate the school's model and serve as the cornerstones of our quality instructional program. Our model is designed specifically to address the individualized needs of every student and promote maximum achievement through collaborative and data-driven instruction. We offer courses in the core subjects of language arts, mathematics, social studies, and science, as well as art, music, computer science, and physical education.

One distinguishing feature of Stamford Excellence is our grade cohort model. While each grade level teacher is assigned a classroom of students, all teachers on a grade level are responsible for the learning of all students across the grade. Flexible instructional groupings uniquely tailored for every child's needs are availed daily and based on ongoing real-time data. Teachers monitor student progress through a robust assessment model to offer highly supportive and differentiated instruction that targets the needs of students.

During the 2018-19 school year, an aggregate 90% of our scholars attained proficiency on state exams. Our parents were engaged in a variety of activities including concerts, curriculum nights, and our charter renewal public hearing. We attribute our outcomes to the hard work of our scholars and staff, our partnership with families, and our adherence to our school model that promotes collaborative, data-driven, differentiated instruction.



PART 2: SCHOOL PERFORMANCE

2. School Goals: State the school's mission statement. Provide the school's mission-specific, measurable goals. Analyze school progress toward these goals, providing data as appropriate. Add/Remove rows, as necessary.

Mission Statement:

The mission of the Stamford Charter School for Excellence is to prepare young people from Stamford to compete for admission to and succeed in top public, private and parochial high schools by cultivating their intellectual, artistic, social, emotional and ethical development. The school will accomplish this by offering a challenging and rigorous academic curriculum, which at the earliest of grades will have an eye towards college preparation. To achieve this, we will create a supportive and caring environment that at all times maintains high expectations of our students.

expectations of our students.	
Goal Statement:	Evidence of Progress toward Goal:
Students will demonstrate adequate achievement throughout the school year in preparation to meeting and exceeding college and career readiness objectives as measured by statewide assessments.	SCSE utilizes the F&P to measure growth in literacy skills, Curriculum Based Assessments to monitor progress towards mathematical skill acquisition, and ICAs at testing grades to measure progress towards mastery of standards. The school also administers the Measures of Academic Progress (MAP). (See Student Achievement Data Tables).
75% of the students in third and fourth grade will score proficient on the SBAC exam in ELA and Math.	Our scholars scored 85% proficient on SBAC ELA and 95% on SBAC Math. Combined ELA and Math district scores resulted in SCSE being ranked 1 st in the state at 90%.
The school will advance scholarly achievement by creating a culture of positive work habits, safe and appropriate conduct, and opportunities for healthy social-emotional interactions. Students will demonstrate character virtues summarized by the acronym, "RISE UP" (Responsibility, Integrity, Success, Etiquette, Unity, and Pride) and our core values of Respect, Citizenship, Teamwork, and Honesty with a College-Bound Attitude.	SCSE utilizes a variety of measures and means to build and monitor character development. Student performance towards these measures is monitored and analyzed through attendance and tardiness, discipline referrals, and suspension rates. As indicated in the table below, Stamford Excellence has maintained average daily attendance rates above 95% each year. Our absenteeism rate rose in 2017-18, which we attribute to high incidences of illness and inclement weather, as well as a number of families who were forced to return to their native countries to renew their green cards. Our efforts to mitigate resulted in a decline by 2018-19. We continue to educate our scholars on strategies such as hand hygiene to prevent the spread of illness, and educate our families on the importance of attending school daily in a timely manner. Our suspension rates also declined in 2018-19, and our expulsion rate remained at zero. We continue to build and monitor character development in the classrooms and utilize school-wide behavior management programs to teach essential skills, habits, and positive attitudes for success.

*Source: CSDE analysis based on district submitted and certified data.



3. **Student Achievement:** Data summarizing school performance and academic achievement from the last three years is provided below. Please review data evidencing student growth and progress toward closing achievement gaps.

achievement gaps.			
Performance Metric	*2015-16:	*2016-17:	*2017-18:
ELA Performance Index – All Students	N/A	N/A	80.0%
ELA Performance Index – High Needs Students	N/A	N/A	78.9%
Math Performance Index – All Students	N/A	N/A	84.2%
Math Performance Index – High Needs Students	N/A	N/A	83.3%
Science Performance Index – All Students	N/A	N/A	N/A
Science Performance Index – High Needs Students	N/A	N/A	N/A
ELA Avg. Percentage of Growth Target Achieved – All Students	N/A	N/A	N/A
ELA Avg. Percentage of Growth Target Achieved – High Needs Students	N/A	N/A	N/A
Math Avg. Percentage of Growth Target Achieved – All Students	N/A	N/A	N/A
Math Avg. Percentage of Growth Target Achieved – High Needs Students	N/A	N/A	N/A
Average daily attendance rate:	95.3%	95.7%	95.1%
Chronic absenteeism rate:	8.2%	9.7%	12.3%
Overall suspension rate: (% of students with 1+ suspension/ expulsion)	*	*	*
Number of in-school suspensions:	*	*	*
Number of out-of-school suspensions:	0	*	*
Number of expulsions:	0	0	0
Four Year Adjusted Cohort Graduation Rate (if applicable):	N/A	N/A	N/A
Six Year Adjusted Cohort Graduation Rate (if applicable)	N/A	N/A	N/A
Accountability Index charter school:	86.1%	82.0%	94.5%
Accountability Index state:	73.1%	73.2%	74.9%

Stamford Excellence utilizes a robust assessment program to measure and monitor student achievement throughout the school year. The assessment tools include formative, summative, formal, and informal evaluations. The tables that follow offer the outcomes of such measures, including: Fountas and Pinnell (F&P) benchmark reading assessments to monitor literacy development; Measures of Academic Progress (MAP) norm-referenced assessments to measure and compare reading and mathematical proficiency in a national context; Interim Comprehensive Assessments (ICA) to monitor progress towards college and career readiness objectives as measured by state exams; curriculum and classroom-based assignments and assessments to inform mastery of instructional content; and, statewide Smarter Balanced Assessment Consortium (SBAC) state exams.

Our baseline data from the F&P (Table A.12) shows that 48% of our scholars were reading on grade level at the beginning of the school year, while only 17% were meeting our higher SCSE Targets, typically set two levels above expectation. By the end of the school year, 74% met the F&P target, while 49% were attaining our advanced levels. Additionally, over half of our pre-kindergarten students were reading well above expectation by the end of the level that F&P might expect of a late-year kindergartener.

Table A.13 shows our progress on the MAP reading and math tests. Our results show that every grade level met or exceeded the national mean RIT in both reading and math, with the exception of one grade level, which missed the national mean RIT by 4 points in reading, and 0.6 points in math. We will continue to monitor students' performance as they progress in the next grade level, and provide teachers with the support they



need to help students achieve greater success.

The progression of our scholars throughout the school year in preparation for meeting and exceeding college and career readiness objectives as measured by statewide examinations is perhaps most clearly illustrated in Tables A.10 and A.11, which shows leveled performance from the first administration of the ICA in December (ICA1) to the SBAC exams in May. Table A.10 shows performance level migration for the ELA exam. For example, 25 scholars tested at a level 1 for ICA1. By the second administration in March (ICA2), nine of those original 25 scored a level 1, twelve scored a level 2, and three scored a level 3. By the third ICA administration in May (ICA3), five scored a level 1, twelve scored a level 2, six scored a level 3. By the third ICA administration in May (ICA3), five scored a level 1, twelve scored a level 2, six scored a level 3, and nine scored a level 4. As a result of the data-based instruction, interventions and remediation implemented routinely at Stamford Excellence, 100% of our scholars who originally scored a level 1 advanced, and 72% reached proficiency and above. In math, of the 12 scholars who tested at a level 1 on ICA1, 100% reached a higher level by the state exam, and all but 1 student tested proficient.

As seen in Tables A.1 and A.2, in our inaugural year of state testing, our third grade scholars achieved 81.6% proficiency in ELA, compared to 48.4% by the district, and 55.3% by the state of Connecticut. In math, 93.9% of our scholars achieved proficiency, compared to 41.8% by the district, and 46.8% by the state. Our aggregate scores made Stamford Excellence the second highest performing 'district' in the state overall. Additionally, 44.9% of our scholars achieved a level 4 in ELA, and 61.2% achieved a level 4 in Math (Table A.3). Moreover, our average scale scores for both third grade ELA and Math fell within the proficiency ranges of fourth graders (Tables A.5 and A.6). Stamford Excellence also attained an accountability index of 94.5, which garnered the school the classification of a 2017-18 School of Distinction for High Performance.

In 2018-19, 85.7% of our third and fourth grade scholars achieved proficiency in ELA, compared to 47.8% by the district and 55.7% for the state. In math, 94.9% of our scholars achieved proficiency, compared to the district's 42.8% and 48.1% for the state. As shown in Table A.4, we see again that the greater majority of our scholars attained a level 4, illustrating that our scholars are meeting and exceeding grade level expectations. Similarly in Tables A.5 and A.6, we see that our scholars' average scale scores fell within the proficiency ranges of the subsequent grade levels.

TABLE A.1

Student Achievement Data Tables

A.1									
2017-18 SBAC ELA and Math Ex	xams Perf	ormance ¹	(% Levels	3 & 4) ai	nd Statew	ride			
Comparisons ²									
Subject	ELA	ELA	ELA	ELA	ELA	ELA	ELA		
Grade	3	4	5	6	7	8	3-8		
Stamford Excellence	81.6	N/A	N/A	N/A	N/A	N/A	81.6		
Stamford Public Schools	47.1	46.4	55.5	46.0	46.9	47.5	48.4		
All CT Charter Schools									
All CT Host Districts							32.9		
All CT Public Schools	53.1	54.9	58.4	54.3	55.0	56.1	55.3		
Subject	Math	Math	Math	Math	Math	Math	Math		
Grade	3	4	5	6	7	8	3-8		
Stamford Excellence	93.9	N/A	N/A	N/A	N/A	N/A	93.9		
Stamford Public Schools	47.1	48.8	44.1	35.1	38.2	36.4	41.8		
All CT Charter Schools							37.1		
All CT Host Districts							24.4		
All CT Public Schools	53.8	51.3	45.0	43.9	44.1	43.0	46.8		

¹ Data retrieved from: <u>http://edsight.ct.gov/SASPortal/main.do</u>

² Northeast Charter Schools Network. Retrieved from http://www.necharters.org/state_testing_data



TABLE A.2							CONNEC		
2018-19 SBAC ELA and Math E	xams Perf	formance	(% Levels	3 & 4) an	d Statewi	ide Compa	risons		
Subject	ELA	ELA	ELA	ELA	ELA	ELA	ELA		
Grade	3	4	5	6	7	8	3-8		
Stamford Excellence	87.8	83.6	N/A	N/A	N/A	N/A	85.7		
Stamford Public Schools	48.9	46.9	50.4	48.3	45.3	46.9	47.8		
All CT Charter Schools									
All CT Host Districts							27.4		
All CT Public Schools	54.3	54.6	58.1	55.3	56.1	55.8	55.7		
Subject	Math	Math	Math	Math	Math	Math	Math		
Grade	3	4	5	6	7	8	3-8		
Stamford Excellence	100	89.8	N/A	N/A	N/A	N/A	94.9		
Stamford Public Schools	51.8	48.2	43.7	38.7	38.4	35.0	42.8		
All CT Charter Schools							34.0		
All CT Host Districts							15.7		
All CT Public Schools	55.0	52.5	46.5	45.4	46.1	43.5	48.1		

Stamford Excelle	nce, Stan	nford Sc	hool Di	istrict (SSD), and	d CT Test	Perfor	mance - 9	% At Eac	h Level ³
YEAR			ELA			MATH				
2017-18	SCSE	SSD	SSD	СТ	СТ	SCSE	SSD	SSD	СТ	СТ
	Gr 3	Gr 3	3-8	Gr 3	3-8	Gr 3	Gr 3	3-8	Gr 3	3-8
% Level 1	-	27.5	27.7	23.7	23.5	-	26	31.6	24	27.8
% Level 2	-	25.4	23.9	23.2	21.2	-	26.9	26.6	22.3	25.5
% Level 3	36.7	23.9	28.5	23.4	30.3	32.7	26.8	20.9	28.9	23.1
% Level 4	44.9	23.2	19.9	29.7	25	61.2	20.2	20.9	24.8	23.6
% Level 3 & 4	81.6	47.1	48.4	53.1	55.3	93.9	47.1	41.8	53.8	46.8

TABLE A.4

Stamford	Excelle	nce, Sta	mford S	chool Di	i <mark>strict (</mark> S	SD), and (CT Test	Perforn	nance -	% At Ea	ch Leve]4
YEAR			I	ELA			MATH					
2018-19	SCSE	SCSE	SSD	SSD	СТ	СТ	SCSE	SCSE	SSD	SSD	СТ	СТ
2010-19	Gr 3	Gr 4	Gr 3	Gr 4	Gr 3	Gr 4	Gr 3	Gr 4	Gr 3	Gr 4	Gr 3	Gr 4
% Level 1	-	-	26.3	30.7	23.5	27.8	-		25.2	23.4	23.6	20.0
% Level 2	12.2	16.3	24.8	22.4	22.3	17.6	-	10.2	23.0	28.3	21.4	27.5
% Level 3	14.3	26.5	22.9	22.9	23.4	22.9	34.7	34.7	28.9	27.5	29.0	27.4
% Level 4	73.5	57.1	26.0	24.0	30.9	31.7	65.3	55.1	22.9	20.7	26.1	25.0
% Level 3 & 4	87.8	83.6	48.9	46.9	54.3	54.6	100	89.8	51.8	48.2	55.0	52.5

TABLE A.5

Stamford	Stamford Excellence, Stamford School District (SSD), and CT Test Performance – Average Scale Scores ⁵												
YEAR			EI	LA			МАТН						
	SCSE	SCSE	SSD	SSD	СТ	СТ	SCSE	SCSE	SSD	SSD	СТ	СТ	
	Gr 3	Gr 4	Gr 3	Gr 4	Gr 3	Gr 4	Gr 3	Gr 4	Gr 3	Gr 4	Gr 3	Gr 4	
2017-18	<mark>2484</mark>	N/A	2422	N/A	2435	N/A	<mark>2520</mark>	N/A	2432	N/A	2440	N/A	
2018-19	<mark>2520</mark>	<mark>2547</mark>	2426	2463	2437	2478	<mark>2530</mark>	<mark>2557</mark>	2437	2476	2443	2486	

³ Data retrieved from: <u>http://edsight.ct.gov/SASPortal/main.do</u> ⁴ Data retrieved from: <u>http://edsight.ct.gov/SASPortal/main.do</u> ⁵ Data retrieved from: <u>http://edsight.ct.gov/SASPortal/main.do</u>



		CT SBAC SC	ALE SCORE	RANGES		
ELA/Literacy	Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8
Level 4	2490-2623	2533-2663	2582-2701	2618-2724	2649-2745	2668-2769
Level 3	2432-2489	<mark>2473-2532</mark>	<mark>2502-2581</mark>	2531-2617	2552-2648	2567-2667
Level 2	2367-2431	2416-2472	2442-2501	2457-2530	2479-2551	2487-2566
Level 1	2114-2366	2131-2415	2201-2441	2210-2456	2258-2478	2288-2486
Mathematics	Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8
Level 4	2501-2621	2549-2659	2579-2700	2610-2748	2635-2778	2653-2802
Level 3	2436-2500	<mark>2485-2548</mark>	<mark>2528-2578</mark>	2552-2609	2567-2634	2586-2652
Level 2	2381-2435	2411-2484	2455-2527	2473-2551	2484-2566	2504-2585
Level 1	2189-2380	2204-2410	2219-2454	2235-2472	2250-2483	2265-2503

Tables A.7 through A.9 illustrate the performance of our subgroups in comparison to peers attending other schools in the district and state. As indicated, a significantly higher percentage of our scholars are testing proficient on state exams. Additionally, the gap between subgroup performance and that of the aggregate are significantly lower, thereby illustrating our ability to close historical achievement gaps.

TABLE A.7

2018 and 2019 S S(& MATH R IFORD SCI					COMPARI	SONS
		017-18		018-19		17-18	CT 1	7-18
	ELA	MATH	ELA	MATH	ELA	MATH	ELA	MATH
GRADE/SUBGROUP	% Levels 3 & 4	% Levels 3 & 4	% Level s 3 & 4	% Levels 3 & 4	% Level s 3 & 4	% Levels 3 & 4	% Levels 3 & 4	% Levels 3 & 4
Grade 3	81.6	93.9	88.2	100	47.1	47.1	53.1	53.8
Grade 4	N/A	N/A	82.4	90.2	46.4	48.8	54.9	51.3
Grade 5	N/A	N/A	N/A	N/A	55.5	44.1	58.4	45.0
Grade 6	N/A	N/A	N/A	N/A	46.0	35.1	54.3	43.9
Grade 7	N/A	N/A	N/A	N/A	46.9	38.2	55.0	44.1
Grade 8	N/A	N/A	N/A	N/A	47.5	36.4	56.1	43.0
Grades 3-8	81.6	93.9	85.3	95.1	48.4	41.8	55.3	46.8
American Indian/ Alaskan	-	-	-	-	-	-	44.7	35.3
Asian	100	100	100	100	76.4	73.3	76.1	75.0
Black/African American	83.3	91.7	77.1	89.6	31.3	20.5	33.2	21.7
Hispanic/Latino	73.3	100	87.1	100	35.3	28.9	34.1	25.3
Native Hawaiian/ Pacific Islander	-	-	-	-	-	-	54.3	44.9
Multiracial	0*	0*	-	-	57.3	46.2	58.7	49.0
White	-	-	-	-	69.8	64.8	68.7	60.4

⁶ Data retrieved from: <u>http://edsight.ct.gov/SASPortal/main.do</u>

CSDE

Students With Disabilities	60	80	45.5	100	8.8	7.4	16.2	CONNECTICUT STA DEPARTMENT OF EDUC 111.7
FRPL	81.1	91.9	80.3	92.4	33.7	26.8	35.1	25.8
ELL	100*	100*	100	100	7.2	8.5	12.1	12.8

* Denotes 1 student in group

TABLE A.8⁷

		2	2017-18	SBAC	EXAM ·	– DISA	GGREG	ATED I	BY GRA	DE AN	D SUBO	GROUP	- % At/	Above	Profici	ient ⁷			
	Gr.			SC	SE			5	STAMFORD PUBLIC SCHOOLS					СТ					
		AII	Black/ African American	Hispanic	FRPL	ELL	SWD	AII	Black/ African American	Hispanic	FRPL	EL	SWD	AII	Black/ African American	Hispanic	FRPL	ELL	SWD
ELA	3	81.6	83.3	73.3	81.1	100	60	47.1	28.1	31.5	31.3	9.4	9.7	53.1	33.0	32.3	33.5	17.9	16.1
	4	-	-	-	-	-	-	46.4	27.3	35.2	32.9	13.9	8.8	54.9	33.7	34.9	35.7	18.1	17.2
	5	-	-	-	-	-	-	55.5	45.4	41.8	41.8	10.7	10.8	58.4	36.2	38.2	38.4	12.8	18.0
	6	-	-	-	-	-	-	46.0	28.7	33.3	30.6	-	5.0	54.3	31.9	32.2	33.6	5.6	15.1
	7	-	-	-	-	-	-	46.9	29	35.5	31.9	-	9.1	55.0	31.2	33.0	33.6	5.5	14.8
	8	-	-	-	-	-	-	47.5	28	33.7	32.3	-	9.9	56.1	33.2	33.9	35.3	4.5	16.0
	3-8	81.6	83.3	73.3	81.1	100	60	48.4	31.3	35.3	33.7	7.2	8.8	55.3	33.2	34.1	35.1	12.1	16.2
MATH	3	93.9	91.7	100	91.9	100	80	47.1	23.6	34.7	31.8	12.6	13.9	53.8	30.3	32.6	33.5	23.7	18.2
	4	-	-	-	-	-	-	48.8	24.4	37.9	35.1	18.4	9.5	51.3	26.3	30.3	30.9	18.6	15.6
	5	-	-	-	-	-	-	44.1	26.7	31.3	29.2	9.6	5.7	45.0	18.9	24.4	24.3	9.3	11.3
	6	-	-	-	-	-	-	35.1	13.4	22.0	20.1	-	4.4	43.9	19.2	22.3	22.4	5.1	8.9
	7	-	-	-	-	-	-	38.2	16.9	25.4	22.0	-	4.9	44.1	18.3	21.5	21.9	5.4	9.1
	8	-	-	-	-	-	-	36.4	17.5	20.6	20.6	-	6.3	43.0	17.7	19.7	21.2	4.1	8.4
	3-8	93.9	91.7	100	91.9	100	80	41.8	20.5	28.9	26.8	8.5	7.4	46.8	21.7	25.3	25.8	12.8	11.7

TABLE A.9⁸

	Gr.			SC	SE			STAMFORD PUBLIC SCHOOLS						ст						
		AII	Black/ African American	Hispanic	FRPL	ELL	SWD	AII	Black/ African American	Hispanic	FRPL	ELL	SWD	AII	Black/ African American	Hispanic	FRPL	ELL	SWD	
ELA	3	88.2	80.0	93.3	87.5	100	66.7	48.9	34.1	42.5	35.4	16.4	16.7	54.3	34.2	35.5	36.1	22.2	18	
	4	82.4	73.9	81.3	73.5	100	20.0	46.9	26.1	36.8	32.4	15.4	8.1	54.6	33.6	34.7	36.2	17.9	17	
	5	-	-		-	-	-	50.4	30.3	38.2	37.4	9.9	9.8	58.1	35.9	38.3	39.6	14.1	17	
	6	-	-	-	-	-	-	48.3	31.9	39.2	34.1	3.9	7.0	55.3	34.4	35.3	36.1	6.7	15	
	7	-	-	-	-	-	-	45.3	27.5	35.3	29.7	-	6.2	56.1	33.4	35.7	37.1	6.1	17	
	8	-	-	-	-	-	-	46.9	28.3	37.7	34.3	-	8.3	55.8	33.6	34.4	36.2	3.1	15	
	3-8	85.3	77.1	87.1	80.3	100	45.5	47.8	29.6	38.3	33.9	9.1	9.3	55.7	34.2	35.7	36.9	13.4	16	
MATH	3	100	100	100	100	100	100	51.8	28.5	45.5	38.1	24.9	17.8	55.0	31.2	35.2	35.7	27.6	18	
	4	90.2	78.3	100	85.3	100	100	48.2	22.0	39.5	33.7	19.7	9.5	52.5	27.8	31.4	32.8	20.5	16	
	5	-	-	-	-	-	-	43.7	19.7	33.2	30.2	11.0	4.6	46.5	20.5	26.6	27.2	12.7	11	
	6	-	-	-	-	-	-	38.7	20.1	26.9	23.6	-	-	45.4	21.9	24.5	24.8	5.8	9.	
	7	-	-	-	-	-	-	38.4	17.6	27.2	23.0	-	4.5	46.1	20.4	23.6	25.0	5.4	10	
	8	-	-	-	-	-	-	35.0	14.7	26.2	21.7	-	-	43.5	18.6	20.7	22.2	3.4	8	
	3-8	95.1	89.6	100	92.4	100	100	42.8	20.3	33.1	28.5	11.2	7.2	48.1	23.3	27.0	27.9	14.7	12	

⁷ Data retrieved from: <u>http://edsight.ct.gov/SASPortal/main.do</u>

⁸ Data retrieved from: <u>http://edsight.ct.gov/SASPortal/main.do</u>



2018-19 PERFORMANCE LEVEL MIGRATION - ELA ICA TO STATE EXAM (GRADES 3 & 4)



The first graphic column shows the number of students who performed at each level on the first ELA ICA administration (ICA 1). Each column shows that cohort's results on subsequent administration of the ICA, and the last column shows performance on the state exam. For example, of the 25 students who scored a 1 on ICA 1: nine scored a level 1, twelve scored a level 2, and three scored a level 3 on ICA 2. By the time they reached the state exam, nine of the 25 advanced to score a level 2, seven scored a level 3, and nine scored a level 4.





	2017-18					2018-19								
GR	DRA Target	BOY Target Level	% Met	EOY Target Level	% Met	F & P Target	BOY Target Level	% Met	EOY Target Level	% Met				
РК	DRA Target	N/A	N/A	N/A	N/A	F&P Target	N/A	N/A	N/A	N/A				
	SCSE Target	А	8%	4	70.8%	SCSE Target	А	0%	С	52%				
К	DRA Target	А	94%	3	100%	F&P Target	А	38%	D	73%				
	SCSE Target	2	77%	10	65.3%	SCSE Target	D	8%	G	31%				
1	DRA Target	4	96%	16	75%	F&P Target	E	63%	J	69%				
	SCSE Target	14	35%	24	58.3%	SCSE Target	J	9%	М	26%				
2	DRA Target	18	69%	28	77.6%	F&P Target	К	63%	М	65%				
	SCSE Target	28	26%	34	69.4%	SCSE Target	М	18%	0	35%				
All	DRA Target	N/A	87%	N/A	88.1%	F&P Target	N/A	48%	N/A	74%				
	SCSE Target	N/A	37%	N/A	66.5%	SCSE Target	N/A	17%	N/A	49%				

TABLE A.13

MAP N	lean RIT Coi	nparisons –	- Reading ar	nd Math	
		Reading		Math	
Grad e	Season	Nat'l	SCSE	Nat'l	SCSE
	Fall 16	141.0	150.9	140.0	144.7
	Spring 17	158.1	163.1	159.1	160
к	Fall 17	141	151.9	140	149
N	Spring 18	158.1	166.7	159.1	167.7
	Fall 18	141	143.6	140.0	143.4
	Spring 19	158.1	163.5	159.1	165.8
	Fall 16	160.7	163	162.4	161.4
	Spring 17	177.5	172.3	180.8	174.1
1	Fall 17	160.7	168.4	162.4	165.6
1	Spring 18	177.5	182	180.8	181.2
	Fall 18	160.7	166.6	162.4	168.7
	Spring 19	177.5	173.8	180.8	180.2
	Fall 16	174.7	178.8	176.9	179.7
	Spring 17	188.7	191.1	192.1	187.9
2	Fall 17	174.7	177	176.9	178
2	Spring 18	188.7	198.3	192.1	193.9
	Fall 18	174.7	176.3	176.9	176.9
	Spring 19	188.7	200.0	192.1	200.7
	Fall 16	188.3		190.4	
	Spring 17	198.6		203.4	
3	Fall 17	188.3	191.8	190.4	188.5
5	Spring 18	198.6	204.2	203.4	205.5
	Fall 18	188.3	188.5	190.4	190.0
	Spring 19	198.6	202.1	203.4	205.1
4	Fall 16	198.2		201.9	



Spring 17	205.9		213.5	
Fall 17	198.2		201.9	
Spring 18	205.9		213.5	
Fall 18	198.2	199.8	201.9	203.4
Spring 19	205.9	212.2	213.5	220.1

2018-19 Content Area Classroom Performance Includes curriculum-based assignments, tests, and quizzes

El	LA and Math	% Year-End	l Averages	
Grade	ELA	Math	Science	SS
РК	92.6	96.1	94.0	95.3
К	82.9	85.6	89.2	86.0
1	85.3	83.2	89.4	89.0
2	80.1	77.9	89.2	91.8
3	82.4	84.5	83.3	94.7
4	85.1	84.9	89.3	91.3
Aggregate	84.6	85.2	89.1	91.3

EI	A and Math	% Year-End	l Mastery*	
Grade	ELA	Math	Science	SS
РК	91.8	98.0	95.9	93.9
К	67.9	73.6	84.9	75.5
1	75.5	67.9	94.3	90.6
2	64.2	45.3	90.6	92.5
3	63.3	77.6	75.5	100.0
4	84.0	74.0	90.0	96.0
Aggregate	74.3	72.3	88.6	91.2

*Mastery is considered 80% or above



4. Legal compliance Best Practices: In 250 words or less, summarize methods illustrating that the school is acting in compliance with applicable laws and regulations (e.g. support for students with disabilities, English learners, employee and student rights). Describe the areas of operation including policies and procedures that ensure compliance with applicable laws and regulations. Include quantitative and qualitative information associated with compliance. Provide evidence of collaboration with local school districts in this area, as appropriate.

Stamford Excellence has remained in substantive compliance with all local, state, and federal regulations. Our board and our personnel abide by our guiding documents, which include Board By-laws, our Family Handbook, Employee Manual, and Fiscal Policies and Procedures Manual, all of which are aligned to state and federal laws. During our five annual board meetings, the board reviews and discusses the academic, financial, and operational performance of the school to identify and address any areas of vulnerabilities, to include compliance. Additionally, the school leadership team conducts an internal annual audit of school wide performance to evaluate programmatic effectiveness, compliance, and areas in need of improvement.

Stamford Excellence has fostered partnerships with related service providers to comply with all state and federal regulations pertaining to the education of students with disabilities, as well as scholars' IEPs and Stamford Public School policies. Scholars received 100% of their required services as well as academic support given by our certified special education teachers. Our teachers attended annual review meetings, PPT meetings and worked with the district's special education teams and our families to identify scholars who need to be evaluated. Further, parents are fully informed of their parental rights and due process.

PART 3: STEWARDSHIP, GOVERNANCE, AND MANAGEMENT

5. Financial Documents: As required by C.G.S. § 10-66cc(b)(2) and 10-66pp, the charter school and if applicable, the charter school management organization of the state or local charter school, (1) shall submit FY 2017-18 certified audit statements, including the statement of activities (showing all revenues from public and private sources, expenditures, and net operating gain/loss), balance sheet and statement of cash flows. (2) The charter school and if applicable, the charter school management organization of the state or local charter school, shall submit a complete copy of the most recently completed Internal Revenue Service form 990, including all parts and schedules, <u>other than Schedule B</u> of such form. (3) Provide the FY 2018-19 budget. (4) Provide a FY 2019-20 board-approved budget.

6. Financial Condition: Provide the following financial data for FY 2018-19	
Total margin (net income/total revenue):	0.13
Debt to asset ratio (total liabilities/total assets):	0.47
Debt service coverage ratio (net income+depreciation+interest expense)/ (principal+interest payments):	N/A
Current asset ratio (current assets/current liabilities):	1.08
Days of (unrestricted cash/((total expenditures-depreciation)/365)):	241
Cash flow (change in cash balance):	784,016



7. **Governing Board:** Consistent with C.G.S. § 10-66bb(d)(3)(A), provide the following information for all governing board members. The governing board should include teachers and parents and guardians of students enrolled in the school, and the chairperson of the local or regional board of education of the town in which the charter school is located and which has jurisdiction over a school that resembles the approximate grade configuration of the charter school, or the designee of such chairperson, provided such designee is a member of the board of education or the superintendent of schools for the school district, or the superintendents designee.

Name:	Occupation:	Board Role/Term:	Mailing/Email:	Background Check:								
Chris Shumway	Finance	Director	<u>cs@shumwaycapital.com</u>	🛛 Yes 🗌 No								
Robert Monson	Education	Secretary	Rjm210@tc.columbia.edu	🛛 Yes 🗌 No								
Patrick Barth	Finance	Treasurer	pbarth@thirdpoint.com	🛛 Yes 🗆 No								
Peter Cerreta	Education	Teacher Representative	pcerreta@stamfordexcelle nce.org	🛛 Yes 🗆 No								
Stefany Smith	DCF	Parent Representative	Stefany.smith@ct.gov	🛛 Yes 🗌 No								
Debra Logan-Rabb	IT/Business Relations	President	Therabbs@hotmail.com	🛛 Yes 🗌 No								



8. **Renewal Terms and Other Issues:** Provide a progress update on terms established in the charter school's most recent renewal; summarize actions taken and progress data to substantiate efforts to address such terms. Provide an update on how the charter school is addressing or plans to address the issues noted. The chart below is pre-populated to include terms documented in the school's last renewal resolution or issues identified by the CSDE.

Standard/Indicator:	Term or Condition:	Progress Update:
1.4 Chronic Absenteeism	The school's chronic absenteeism rate for the 2016-17 school year was 9.7%, the state average was 9.9%. The school's rate for the 2017-18 school year was 12.3%, which is above the state average of 10.7%.	The school worked diligently to track and monitor attendance. Parents received daily phone calls about attendance and required proper documentation for absences. Scholars and families were given consequences for chronic behavior. As a result, our rate dropped to 9.58% in 2018- 19.
4.5 Teacher/Staff Credentials	As of May 2019, the Bureau of Educator Standards and Certification reported 1 staff identified in the Educator Data System as being out of compliance for the 2018-19 school year. It is the responsibility of the school to take steps to make certain that 100% of the staff holds appropriate authorizations for their positions.	Currently in 2019-20, 100% of the staff holds the correct Connecticut Teacher certification and endorsement in the grade they are teaching.

9. **Stewardship, Governance, and Management Best Practices:** In 250 words or less, summarize processes established in the areas of **stewardship, governance, and management** (e.g., financial management, reporting compliance, sustaining financial viability, and school operations), to ensure the school is financially viable and organizationally healthy and strong. Describe the strategy and its impact on the school referencing quantitative and qualitative data. Provide evidence of collaboration with local school districts in this area, as appropriate.

As the steward of the school's charter, it is ultimately the Board's responsibility to ensure that the school is successfully achieving its mission, vision, and goals. The board maintains oversight of the school's academic, operational, and financial health, while delegating the school's day-to-day decision-making and supervision to the school's leadership team. The Board is currently composed of six dedicated individuals with a broad spectrum of expertise and the capacity to provide effective oversight. The Board continues to extend an invitation to the local Board of education to occupy their reserved seat. Our handbooks, policies, bylaws, and operating procedures provide guidance for responsibilities and regulations. Stamford Excellence collaboratively prepares an annual budget, which contemplates the academic, operational, and facility goals for the year. The Finance Committee of the Board reviews the draft budget approximately one month prior to adoption and requests any necessary revisions. Once the Finance Committee approves the budget, it is presented to the Board for approval. Throughout the year, the Finance Committee reviews the budget, revenues, and expenditures every month while the Board of Directors reviews them at each Board meeting. Stamford Excellence continues to be a fiscally sound institution with a history of clean audits each year, and has maintained healthy ending cash and net assets balances. The school has historically managed its public and private funding successfully and not only covered its operating expenses, but also the facility costs. Through effective oversight, the Board members will continue to ethically and responsibly safeguard the school's fidelity to its mission, vision, charter, and high quality model.



PART 4: STUDENT POPULATION

10. En	rollmer	nt and D	emogra	phic Da	ta: Pro	vide 201	18-19	student d	emogra	phic and	d enrollr	nent ir	oformati	on.	
Gr	ades Se	rved:			РК, К	, 1, 2, 3,	4	Student Enrollment:					320		
%	Free/Re	duced-F	Price Lui	nch:		48%		% Black:					49.7%		
% Special Education: 5.6%								% Hispa	inic:		22.2%				
%	Limited	English	Proficie	ency:	1	.0.9%		% Cauca	asian:				.09%		
20	18-19 E	nrollme	nt by Gi	rade Lev	vel:										
РК	К	1	2	3	4	5	6	7	8	9	10	11	12	Total	
59	53	54	53	50	51									320	

11. Enrollment Efforts: Summarize the school's efforts to attract, enroll, and retain a diverse and representative student population, including minority students, low-income students, English learners, and students with disabilities.

Pursuant to the Connecticut General Statutes (C.G.S.) Section 10-15c, SCSE maintains an open enrollment policy and does not discriminate on the basis of race, ethnicity, sex, gender identity, religion, disability, national origin, native language, or sexual orientation. Although the school typically appeals to families and populations in highneeds communities that have been traditionally underserved, the school does not enact enrollment preferences beyond currently enrolled students and siblings of enrolled scholars. SCSE accepts applications from legal guardians of all age and grade eligible students. Applications are provided in English and Spanish, and available for translation online to the prevailing languages of the community. Enrollment is determined by a blind lottery. The school accepts completed applications from mid-January through April 1 for the lottery, and on a rolling basis for our waiting list. Applications are submitted electronically through the school's website, or in hard copy. Once all vacancies are filled through the lottery, the waiting list is created. Applicants who have siblings already attending the school are given preference for any vacancies that occur during the school year. Enrollment packets clearly articulate the documentation that must be submitted, to include appropriate proofs of identification, residency, and health records.

The school deliberately extends its outreach efforts in high needs communities to attract and retain a diverse student body that is reflective of the community it serves, to include comparable or greater enrollment of special populations including minority students, low-income students, English Language Learners, and students with disabilities. SCSE utilizes a variety of strategies to attract a diverse student body with recruitment efforts, which include:

- Attendance and distribution of marketing materials at open houses, public meetings, meet-and-greets, and presentations at various community organizations such as preschools, daycare centers, head start programs, ESL programs for adults with school-aged children, county health centers, doctors' offices, libraries, family service providers, housing authorities and associations, counseling centers and support groups, tutoring groups, and places of worship (churches, mosques, temples, etc.)
- Neighborhood canvassing, especially in areas with higher concentrations of public housing developments and multicultural communities
- Distribution of flyers and mailings in English, Spanish, and prevailing languages
- Local media stations (radio and internet) that target both English and non-English speaking audiences

SCSE engages the community and hosts events such as open houses and meetings with the students, families, and community members. SCSE also includes bilingual staff members to support the recruiting efforts for families whose native language is one other than English.

Because we enroll scholars in grades PK and kindergarten, students of this age typically will not have extensive academic or behavioral records. Some students may have previously received early screening and interventions for academic, social, or behavioral difficulties. We continually emphasize to all families that the school's policies support open enrollment, non-discriminatory practices, and an inclusive educational model. Targeted outreach to specific populations such as families with children identified with special needs or English language learners receive more specific information about the programs and services that SCSE has to offer. Finally, the school ensures that comprehensive information is always available on the school's standing



marketing materials, such as the school's website. This allows families to access the information at any time

12. Waitlist Data: Provide waitlist totals below, illustr	ating demand and community support for the school.
2018-19 Waitlist:	2019-20 Waitlist:
PK: 137 K: 85 1 st : 35 2 nd : 16 3 rd : 17 4 th : 8	PK: 155 K: 89 1 st : 33 2 nd : 23 3 rd : 22 4 th : 19 5 th : 21

13. **Student Population Best Practice:** In 250 words or less, summarize systems used in the area of student population (e.g., family and community engagement, recruitment processes, retention strategies), to ensure the school promotes equity by effectively attracting, enrolling and retaining students particularly among targeted populations. Include a brief narrative on the school's unique model and describe the strategy and its impact on the school referencing quantitative and qualitative data. Provide evidence of collaboration with local school districts in this area, as appropriate.

SCSE is a community school that values family and community engagement. We deliberately provide opportunities for active participation. Our Parent Association (PA) meets monthly and provides direct opportunities for families to ask questions, participate in workshops, and share ideas and resources. More importantly, it invites opportunities for parents to get to know one another and build relationships that are necessary for developing a united school community. It is a parent-led organization that purposefully and strategically allows multiple levels and points of entry for active engagement. Through their activities, our PA has:

- Raised over \$2,800 in fundraisers during our third year through activities that included a family bingo night, movie night and support from local businesses and restaurants
- 60% of our parents attended at least one Parent Association Meeting
- Engaged 20% of our families to participate in the primary process for their state representatives
- Supported a Stamford delegation breakfast to meet with local legislators and public officials
- Recruited over 25% of our families to advocate for charter schools at the state capital
- Mobilized and empowered parents to advocate on behalf of the school and its renewal

Because of our intentional efforts to actively involve more of our families, we have historically been able to engage 55% of our families in two or more voluntary, parent-led events. SCSE will continue to build upon this momentum in subsequent years and increase parent participation.

Last year, SCSE held eight parent workshops afterschool and on Saturdays on various topics in regards to their child's education. We had a 25% parent participation rate that we hope to double in the upcoming year.



APPENDIX B: 2020-22 TWO YEAR PRELIMINARY ENROLLMENT REQUEST

Directions: On an annual basis, charter schools must submit an enrollment request for the following school year. Consistent with C.G.S. § 10-66bb(c), the State Board of Education considers enrollment requests in the context of each school's charter and record of student achievement.

C.G.S. § 10-66bb(c)(2) places an enrollment cap on the number of students that a state charter school may enroll. However, charter schools with a demonstrated record of achievement may seek a waiver. If the school submitted 2020-21 and enrollment request 2021-22 requires an enrollment waiver, please specify that below.

-	 Complete the table below providing the school's enrollment and growth history. Submit an enrollment request and growth projections for the upcoming school year. 														
School	Actual Enrollment:														
Year:	РК	К	1	2	3	4	5	6	7	8	9	10	11	12	Total
2017-18	52	52	55	50	49										258
2018-19	59	53 54 53 50 51 320 320													
2019-20	56	56 56 56 56 56 392													
School	2020-2022 Two Year Enrollment Requests:														
Year:	РК	К	1	2	3	4	5	6	7	8	9	10	11	12	Total
2020-21	56	56	56	56	56	56	56	56							448
2021-22	56	56	56	56	56	56	56	56	56						504
describe hundree more th district	 Based on the requests entered above, is the school seeking a waiver to the enrollment cap described in C.G.S. § 10-66bb(c)(2), no state charter school shall enroll more than two hundred fifty students, or in the case of a kindergarten to grade eight, inclusive, school, more than three hundred students, or twenty-five per cent of the enrollment of the school district in which the state charter school is to be located, whichever is less. Provide a rationale for the enrollment request(s), by school year, including a synop 														□ No

assumptions.

The enrollment configuration we are requesting for the 2019-20 school year is aligned to our request in our approved charter application. We will have 56 scholars at each grade level with 28 scholars in each class in grades PK-5. We are requesting an enrollment amendment at this time to grow to 8th grade.

As our scholars complete our PreK-5 program, it is vital that they continue to benefit from Excellence programs so they are equipped with the tools they need to compete for seats in prominent high schools, colleges, and chosen careers. Stamford Excellence proposes to increase enrollment incrementally, adding one grade level each year. As with our current enrollment configuration, each grade level will be composed of approximately 56 students, with two classes of 28 scholars per grade. This would bring our total PK-8 enrollment to full capacity of 560 scholars by school year 2022-23. We believe that this may also help to alleviate some of the congestion and complications associated with relocating students from a recently shuttered school, while continuing to provide families with a high-quality middle school option. Adding grades 6-8 would signal a shift from self-contained instruction to departmentalized instruction. Stamford Excellence would employ strategies that have proven successful, which includes high school preparation and placement programs, STEAM initiatives, alumni support, and various co-curricular and after-school activities.

Our school has had promising success in addressing the needs of historically undeserved populations. For the families who are seeking a better option for their children, particularly those in high need subgroups, Stamford Excellence presents a viable, high-quality educational program with the capacity to exemplify the transformative power of education. Pending approval, our continued work in education will begin to manifest in acceptances to high schools and colleges as our students advance in grade levels. It is then that



our mission, to prepare scholars to compete for seats in top high schools and colleges, will become fully evident.

4. Summarize the school's plans to successfully expand and accommodate the needs of the students served (e.g., programming, staffing, facilities, and class size).

During the current charter term, SCSE has increased one grade level per year until we reached our current capacity of PK-5. At this time we are requesting expansion to 8th grade so we can continue to realize our mission. Our current class size is approximately 28 students, with two classes at each grade level. Accordingly, our staffing plan will increase to include one lead teacher for each classroom, one Education Associate, and one special education per grade level, as needed. All classrooms will be fully furnished with developmentally appropriate furniture to facilitate instruction and create a positive, learning-conducive environment. We currently occupy the ground, second floor, third floor and fourth floors of our facility. Pending approval of our expansion, we will be acquiring the building adjacent to the school to accommodate our grade growth. Additionally, we have an outdoor playground to promote the healthy activity, social interactions, and motor development benefits that are inherent to play activities.



APPENDIX C: CHARTER SCHOOL PERFORMANCE FRAMEWORK

The Connecticut State Department of Education's (CSDE) charter school performance framework promotes clear and transparent expectations for all charter schools. The four performance standards are central to measuring schools' efficacy and viability, and align to state law and national best practices among charter school authorizers, as accumulated by the National Association of Charter School Authorizers. Within each standard area, the framework identifies a series of indicators used to evaluate charter schools. The framework drives the CSDE's charter school accountability systems and processes, including initial approval decisions, annual monitoring, and renewal determinations.

Performance Standards:

- 1. School Performance: Is the school a successful model resulting in strong student outcomes and a positive school climate?
- 2. Stewardship, Governance, and Management: Is the school financially and organizationally healthy and viable?
- 3. Student Population: Is the school promoting equity by effectively attracting, enrolling, and retaining students, particularly among targeted populations?
- 4. Legal Compliance: Is the school acting in compliance with applicable laws and regulations?

Performance Standards:	Performance Indicators:
1. School Performance	 1.1. Academic Achievement ELA Performance Index – All Students ELA Performance Index – High Needs Students Math Performance Index – All Students Math Performance Index – All Students Science Performance Index – All Students Science Performance Index – All Students Science Performance Index – High Needs Students 1.2. Academic Growth ELA Academic Growth – All Students ELA Academic Growth – All Students ELA Academic Growth – All Students Math Academic Growth – All Students Math Academic Growth – All Students Math Academic Growth – High Needs Students Math Academic Growth – High Needs Students Progress toward English Language Proficiency – Literacy Progress toward English Language Proficiency - Oral 1.3. Participation Rates (a. All Students, b. High Needs) 1.4. Chronic Absenteeism (a. All Students, b. High Needs) 1.5. Preparation for Postsecondary and Career Readiness - % Taking Courses 1.6. Preparation for Postsecondary and Career Readiness - % Passing Exams 1.7. On-track to High School Graduation 1.8. 4-year Adjusted Cohort Graduation 1.9. 6-year Adjusted Cohort Graduation 1.10. Postsecondary Entrance Rate (All Students) 1.11. Physical Fitness 1.12. Arts Access
 Stewardship, Governance, and Management 	 2.1. Financial Management 2.2. Financial Reporting 2.3. Financial Viability 2.4. Governance and Management 2.5. Facility
3. Student Population	 3.1. Recruitment and Enrollment Process 3.2. Waitlist and Enrollment Data 3.3. Demographic Representation 3.4. Family and Community Support 3.5. School Culture and Climate
4. Legal Compliance	 4.1. Open Meetings and Information Management 4.2. Students with Disabilities 4.3. English Learners 4.4. Rights of Students 4.5. Teacher/Staff Credentials 2018-19 22



APPENDIX D: STATEMENT OF ASSURANCES

It is imperative that charter schools – as with all other public schools – adopt and uphold the highest ethical and legal standards while delivering excellent academic opportunities for students and their families.

As the authorized representative of **Stamford Charter School for Excellence**, to the best of my knowledge, I affirm that:

- 1. Pursuant to C.G.S.A. § 10-66rr, all board members and staff have satisfactorily completed background checks, including a state and national criminal records checks and a record check of the Department of Children and Families child abuse and neglect registry.
- 2. Pursuant to C.G.S.A. § 10-66rr, if applicable, all charter school management organization (CMO) governing board members and staff members, who performs a service involving direct student contact have satisfactorily completed background checks, as described in (1).
- **3.** All contractors doing business with the school, who performs a service involving direct student contact have satisfactorily completed background checks, as described in (1).
- 4. Records of any and all background checks described above, are on file at **Stamford Charter School for Excellence** and available for random audit by the Connecticut State Department of Education (CSDE).
- 5. Pursuant to C.G.S.A. § 10-6600, Stamford Charter School for Excellence Governing Board has adopted written anti-nepotism and conflict of interest policies consistent with state law and best practices in nonprofit corporate governance, and pursuant to 10-66bb(d), that no member or employee of the Governing Board has a personal or financial interest in any asset, real or personal, of the charter school.
- 6. Pursuant to C.G.S.A. § 10-6600, each member of a governing council of a state or local charter school shall complete training related to charter school governing council responsibilities and best practices at least once during the term of the charter, and that no board member of **Stamford Charter School for Excellence** serves on the board of another charter school or CMO.
- **7.** All public funds received by **Stamford Charter School for Excellence** have been, or are being, expended prudently and in a manner required by law.
- 8. All Governing Board meetings are open and accessible to the public, and that **Stamford Charter School** for **Excellence** has posted, and continues to post, on any Internet website that the Governing Board operates, the schedule, agenda, and minutes of each Governing Board meeting, including any meeting of a subcommittee of the Governing Board.
- **9.** Stamford Charter School for Excellence does not discriminate in any employment practice, education program, or educational activity on the basis of race, color, religious creed, sex, age, national origin, ancestry, marital status, sexual orientation, gender identity or expression, disability, or any other basis prohibited by Connecticut state and/or federal nondiscrimination laws.
- **10. Stamford Charter School for Excellence** does not operate any school location outside the scope of its approved charter or subsequent State Board of Education approval.



By signing this Statement of Assurances on behalf of the Governing Board of Stamford Charter School for Excellence, I acknowledge that I understand the terms contained liferein and affirm the validity of each statement to the best of my knowledge. I further understand that Stamford Charter School for Excellence may be subject to random audit by the CSDE to verify these statements.

osan-Rabb De Name of Board Chairperson:

12019

Date:

Signature:

STAMFORD CHARTER SCHOOL FOR EXCELLENCE	2019-20
	Proposed Budget
Revenues	
State Funding	
Per Pupil Funding - General Education	4,297,500
Special Education Funding	80,000
State Issued Construction Bonds	850,000
Security Grant	201,590
Federal Funding	-
Title I	48,844
Title II	10,536
Title IV	10,000
Charter School Replication Grant	201,500
Interest-Savings/Short-Term	20,000
School Lunch Fees - Student Funded	15,355
Misc Revenue	4,421
Individual Contributions	100,000
Total Revenues	5,839,745
Expenses	
Personnel	
Salaries	
Leadership	262,000
Operations	225,534
Custodial	39,015
Lead Teachers	1,067,249
Educational Associates	98,698
Saturday Academy	14,841
Student Support	162,122
SpEd Teachers	190,155
Specialty Teachers - Includes Art, Gym, Music, Language, etc.	322,379
Development	209,804
Bonus	150,000
Total Salaries	2,741,796
Personnel Benefits	
Health Benefits	202,396
Pension/Retirement	19,195
LTD/STD/ADD/Life	9,186
Dental/Vision Insurance	18,006
Total Personnel Benefits	248,783
Payroll Taxes	
FICA SocSec/Medicare	84,996
Unemployment Insurance	39,756

Disability Insurance	2,111
Worker's Compensation	9,696
Total Payroll Taxes	136,559
Total Employee Benefits and Taxes	385,342
Total Personnel Costs	3,127,138
Instructional Expense	
Textbooks	65,684
Library Books	2,413
Student Testing Materials	6,337
Classroom Supplies: General	44,426
Classroom Supplies: Special Education	-
Classroom Supplies: Science	-
Classroom Supplies: Physical Education	1,866
Food services	55,732
Transportation Services	169
Field Trips	25,680
School Events	4,146
General Consultants	17,768
Professional Development Consultants	28,750
Contracted Administration	66,692
Total Instructional Expense	319,661
Professional Fees	
Technology Consultants	26,446
Payroll Processing Fees	10,276
Contracted Support Services Expense - CT	3,646
Legal Fees	19,130
Accounting Fees	50,000
Audit Fees	31,212
Total Professional Fees General and Administrative Expenses	140,710
Advertising and Promotion	
Marketing	2,101
Recruitment Costs	2,101
Total Advertising and Promotion	4,202
Facilities	4,202
Equipment Rental and Maintenance	19,282
Rent	251,830
Utilities	79,386
Water and Sewer	2,662
Grounds Maintenance/Snow Removal	1,579
Maintenance & Repairs	34,320
Building Studies	1,750
Contracted Janitorial Services	150,339
Janitorial Supplies	34,700
Janiconal Supplies	•
Security Systems	8,468
	8,468 535,000
Security Systems	

Director & Officers Insurance	3,681
General Liability Insurance	22,265
Total Insurance	25,945
Office Supplies	,
Office Supplies	20,098
Software Expenses	9,731
Printing and Copying	497
Dues and Subscriptions	5,872
Bank Charges	105
Total Office Supplies	36,303
Other Expenses	
Staff Appreciation	1,020
Classroom furniture	8,288
Classroom equipment	10,281
Office furniture	7,196
Office computer hardware/softw	3,732
Classroom computers hardware/s	2,689
Other equipment	560
School Contributions - Services/Expenses	2,868
Total Other Expenses	36,634
Telecommunication	
Telephone	17,728
Total Telecommunication	17,728
Staff Expenses	
Travel	1,020
Meetings and Events	1,897
Professional Development	13,502
Total Staff Expenses	16,419
Total Other Expenses	1,716,920
Total Operating Expenses (Personnel and Program)	4,844,058
	995,688
Operating Surplus/(Deficit) available including Depreciation	555,088
Capital Expenditures	
Leasehold Improvements	1,051,590
Classroom furniture	20,000
	20,000
Classroom equipment	
Classroom equipment Office computer hardware/softw	60,000
	60,000 1,151,590

STAMFORD CHARTER SCHOOL FOR EXCELLENCE	2018-19
	BUDGET
Revenues	
State Funding	
Per Pupil Funding - General Education	3,630,000
Special Education Funding	80,000
Federal Funding	-
Title I	32,450
Title II	8,060
Title IV	10,000
Individual Contributions	100,000
Total Revenues	3,860,510
Expenses	
Personnel	
Leadership/Support Personnel	
Leadership	280,000
Administration	147,550
Custodial	38,625
Student Support	54,075
Bonuses	125,000
Total Leadership/Support Personnel	645,250
	043,230
Classroom Instruction	
Lead Teachers	726,867
SpEd Teachers	149,487
Educational Associates	243,600
Specialty Teachers - Includes Art, Gym, Music, Language, etc.	251,705
Total Instructional Personnel	1,371,659
Total Salaries	2,016,909
Personnel Benefits	
Health Benefits	176,157
Pension/Retirement	15,000
LTD/STD/ADD/Life	5,069
Dental/Vision Insurance	24,056
Total Personnel Benefits	220,282
Payroll Taxes	400.001
FICA SocSec/Medicare	129,294
Unemployment Insurance	26,241
Disability Insurance	2,030
Worker's Compensation	11,010
Total Payroll Taxes	168,574
Total Employee Benefits and Taxes	388,856
Total Personnel Costs	2,405,764

Instructional Expense	1
Textbooks	51,422
Library Books	1,000
Student Testing Materials	10,300
Classroom Supplies: General	37,939
Classroom Supplies: Physical Education	1,623
Food services	24,313
Field Trips	22,330
School Events	3,605
Contracted SpEd Needs	5,005
General Consultants	15,450
Professional Development Consultants	50,000
Contracted Administration	35,130
Total Instructional Expense	253,110
Professional Fees	255,110
Technology Consultants	29,649
Payroll Processing Fees	8,133
Contracted Support Services Expense - CT	10,300
Legal Fees	18,755
Accounting Fees	60,000
Audit Fees	22,145
Total Professional Fees	148,982
General and Administrative Expenses	-
Advertising and Promotion	
Marketing	2,060
Recruitment Costs	2,060
Total Advertising and Promotion	4,120
Facilities	4,120
Equipment Rental and Maintenance	14,392
Rent	240,000
Utilities	72,708
Water and Sewer	5,666
Grounds Maintenance/Snow Removal	1,545
Maintenance & Repairs	43,883
Building Studies	1,717
Contracted Janitorial Services	85,151
Janitorial Supplies	34,020
Security Systems	8,302
Depreciation	325,000
Total Facilities	832,384
Insurance	002,004
Director & Officers Insurance	5,165
General Liability Insurance	16,346
Total Insurance	21,512
Office Supplies	21,512
Office Supplies	19,706
Software Expenses	165
Printing and Copying	487
	577
Dues and Subscriptions	

Other Expenses1Bank Charges1Capital Expenditures8,8Classroom furniture11,7Classroom equipment1,2Office furniture10,5Office computer hardware/softw4,2Classroom computers hardware/s2,6Other equipment5School Contributions - Services/Expenses5,6Total Other Expenses45,4Telecommunication12,2Total Telecommunication12,2Staff Expenses1,0Meetings and Events1,8Professional Development13,2Total Staff Expenses16,0
Capital Expenditures8,8Classroom furniture11,7Classroom equipment1,2Office furniture10,5Office computer hardware/softw4,2Classroom computers hardware/s2,6Other equipment5School Contributions - Services/Expenses5,6Total Other Expenses45,4Telephone12,2Total Telecommunication12,2Staff Expenses1,0Travel1,0Meetings and Events1,8Professional Development13,2
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School Contributions - Services/Expenses5,6Total Other Expenses45,4Telecommunication12,2Telephone12,2Total Telecommunication12,2Staff Expenses12,2Travel1,0Meetings and Events1,8Professional Development13,2
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Total Telecommunication12,2Staff Expenses1,0Travel1,0Meetings and Events1,8Professional Development13,2
Staff Expenses1,0Travel1,0Meetings and Events1,8Professional Development13,2
Travel1,0Meetings and Events1,8Professional Development13,2
Meetings and Events1,8Professional Development13,2
Professional Development 13,2
Total Staff Expenses 16,0
Total Other Expenses 1,354,8
Total Operating Expenses (Personnel and Program) 3,760,5
Operating Surplus/(Deficit) available including Depreciation 99,5
Capital Expenditures
Leasehold Improvements 250,0
Building/Construction
Classroom furniture 30,0
Classroom equipment 30,0
Office furniture
Office computer hardware/softw
Classroom computers hardware/s 105,0
Total Capital Expenditures 415,0
Cash Surplus/(Deficit) (315,0

STAMFORD, CONNECTICUT

AUDITED FINANCIAL STATEMENTS

REPORT REQUIRED BY GOVERNMENT AUDITING STANDARDS

AND

INDEPENDENT AUDITOR'S REPORTS

<u>JUNE 30, 2018</u> (With Comparative Totals for 2017)



Certified Public Accountants

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Independent Auditor's Report on Internal Control Over Financial Reporting and on
Compliance and Other Matters Based on an Audit of Financial Statements
Performed in Accordance with Government Auditing Standards17



INDEPENDENT AUDITOR'S REPORT

Board of Trustees Stamford Charter School for Excellence, Inc.

Report on the Financial Statements

We have audited the accompanying financial statements of Stamford Charter School for Excellence, Inc. which comprise the statement of financial position as of June 30, 2018, and the related statements of activities and changes in net assets, functional expenses, and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

<u>Opinion</u>

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Stamford Charter School for Excellence, Inc. as of June 30, 2018, and the changes in its net assets and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited Stamford Charter School for Excellence, Inc.'s June 30, 2017 financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated December 21, 2017. In our opinion, the summarized comparative information presented herein as of June 30, 2017, in all material respects, with the audited financial statements from which it has been derived.

Other Report Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 20, 2018 on our consideration of Stamford Charter School for Excellence, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the control over financial reporting or compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Stamford Charter School for Excellence, Inc.'s internal control over financial reporting and compliance.

Mongel, Metzger, Barn & Co. LAP

Rochester, New York December 20, 2018

STATEMENT OF FINANCIAL POSITION

JUNE 30, 2018 (With Comparative Totals for 2017)

	June 30,				
ASSETS	2018	2017			
CURRENT ASSETS Cash Grants and other receivables Prepaid expenses Due from related party TOTAL CURRENT ASSETS	\$ 1,305,844 140,922 58,327 <u>85,211</u> 1,590,304	\$ 574,184 272,832 43,249 			
PROPERTY AND EQUIPMENT, net	1,764,520	1,107,814			
OTHER ASSET Security deposit TOTAL ASSETS LIABILITIES AND NET ASSETS	<u>100,000</u> <u>\$ 3,454,824</u>	100,000 <u>\$ 2,098,079</u>			
CURRENT LIABILITIES Accounts payable Accrued expenses Accrued payroll and benefits Reserve for state per pupil funding Due to related party TOTAL CURRENT LIABILITIES	\$ 30,503 187,668 279,707 797,640 <u>101,013</u> 1,396,531	\$ 148,236 44,509 195,014 333,717 <u>40,781</u> 762,257			
NET ASSETS Unrestricted TOTAL LIABILITIES AND NET ASSETS	2,058,293 \$ 3,454,824	1,335,822 \$ 2,098,079			

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

YEAR ENDED JUNE 30, 2018 (With Comparative Totals for 2017)

	Year ende	ed June 30,
	2018	2017
Revenue, gains and other support		
Public school district:		
State per pupil	\$ 2,539,077	\$ 2,053,283
Government grants:		
State and local	942,607	251,835
Federal - Title and IDEA	46,827	38,940
Federal - Other	78,763	-
TOTAL REVENUE, GAINS		
AND OTHER SUPPORT	3,607,274	2,344,058
Expenses:		
Program: Regular education	2 250 220	1 652 550
-	2,259,239 294,305	1,653,559 540,512
Special education		
TOTAL PROGRAM EXPENSES	2,553,544	2,194,071
Management and general	310,769	332,461
Fundraising and special events	34,090	672
TOTAL OPERATING EXPENSES	2,898,403	2,527,204
SURPLUS (DEFICIT) FROM SCHOOL OPERATIONS	708,871	(183,146)
Support and other revenue:		
Contributions:		
Foundations	350	265,000
Fundraising	13,250	14,000
TOTAL SUPPORT AND OTHER REVENUE	13,600	279,000
CHANGE IN NET ASSETS	722,471	95,854
Net assets at beginning of year	1,335,822	1,239,968
NET ASSETS AT END OF YEAR	\$ 2,058,293	\$ 1,335,822
NET ASSETS AT END OF TEAK	$\phi 2,000,275$	ψ 1,555,022

STATEMENT OF FUNCTIONAL EXPENSES

YEAR ENDED JUNE 30, 2018 (With Comparative Totals for 2017)

		Year ended June 30, 2018								
				Program Services			Supporting Services			
		No. of Positions	Regular Education	Special Education	Sub-total	Management and general	Fundraising and special events	Sub-total	Total	Year ended June 30, 2017
Personnel Services Costs:										
Administrative staff personnel		2	\$ 67,525	\$ 7,503	\$ 75,028	\$ 75,026	\$ -	\$ 75,026	\$ 150,054	\$ 118,442
Instructional personnel		16	831,038	116,035	947,073	-	-	-	947,073	787,891
Non-instructional personnel		3	103,421	29,549	132,970	14,774	-	14,774	147,744	147,875
	Total salaries and wages	21	1,001,984	153,087	1,155,071	89,800	-	89,800	1,244,871	1,054,208
Payroll taxes and employee benefits			341,475	52,172	393,647	30,604	-	30,604	424,251	279,446
Professional development			17,811	1,620	19,431	553	-	553	19,984	9,108
Legal fees			23,141	3,536	26,677	2,074	-	2,074	28,751	9,897
Audit/accounting fees			-	-	-	108,527	-	108,527	108,527	90,661
Professional services			123,224	18,827	142,051	11,044	-	11,044	153,095	325,755
Student and staff recruitment			2,634	382	3,016	216	-	216	3,232	1,782
Curriculum and classroom supplies			86,646	5,037	91,683	-	-	-	91,683	40,713
Office expenses			39,724	6,071	45,795	3,561	-	3,561	49,356	27,191
Food services			12,692	1,939	14,631	1,137	-	1,137	15,768	27,125
Student services			9,239	537	9,776	-	811	811	10,587	1,747
Insurance			15,134	2,312	17,446	1,357	-	1,357	18,803	19,090
Occupancy			193,173	29,514	222,687	17,313	-	17,313	240,000	240,000
Utilities			68,765	10,506	79,271	6,163	-	6,163	85,434	65,718
Repairs and maintenance			51,659	7,893	59,552	4,630	-	4,630	64,182	31,614
Depreciation and amortization			266,231	-	266,231	33,279	33,279	66,558	332,789	295,565
Other			5,707	872	6,579	511	-	511	7,090	7,584
			\$ 2,259,239	\$ 294,305	\$ 2,553,544	\$ 310,769	\$ 34,090	\$ 344,859	\$ 2,898,403	\$ 2,527,204

STATEMENT OF CASH FLOWS

YEAR ENDED JUNE 30, 2018 (With Comparative Totals for 2017)

	Year ended June 30,		
	2018	2017	
CASH FLOWS - OPERATING ACTIVITIES		_	
Change in net assets	\$ 722,471	\$ 95,854	
Adjustments to reconcile change in net assets to net cash			
provided from operating activities:			
Depreciation and amortization	332,789	295,565	
Changes in certain assets and liabilities affecting operations:			
Grants and other receivables	131,910	(236,258)	
Prepaid expenses	(15,078)		
Due from related party	(85,211)		
Accounts payable	(117,733)		
Accrued expenses	(174)	7,809	
Accrued payroll and benefits	84,693	13,001	
Reserve for state per pupil funding	463,923	333,717	
Due to related party	60,232	40,781	
NET CASH PROVIDED FROM			
OPERATING ACTIVITIES	1,577,822	684,431	
<u>CASH FLOWS - INVESTING ACTIVITIES</u>	(94(10))	(127,720)	
Purchases of property and equipment	(846,162)	(127,739)	
NET CASH USED FOR		<i></i>	
INVESTING ACTIVITIES	(846,162)) (127,739)	
CASH FLOWS - FINANCING ACTIVITIES			
Borrowings from a related party	1,000,000	_	
Repayments to a related party	(1,000,000)	· -	
NET CASH USED FOR	(1,000,000)		
FINANCING ACTIVITIES			
NET INCREASE IN CASH	731,660	556,692	
Cash at beginning of year	574,184	17,492	
CASH AT END OF YEAR	\$ 1,305,844	\$ 574,184	

STATEMENT OF CASH FLOWS

YEAR ENDED JUNE 30, 2018 (With Comparative Totals for 2017)

	Year ended June 30,			
		2018	2017	
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION				
NON-CASH OPERATING AND INVESTING ACTIVITIES				
Purchases of property and equipment included in accounts payable	\$		\$	92,299
Purchases of property and equipment included in accrued expenses	\$	143,333	\$	

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2018 (With Comparative Totals for 2017)

NOTE A: THE ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Charter School

Stamford Charter School for Excellence, Inc. (the "Charter School") is an educational corporation that operates as a charter school in Stamford, Connecticut. On October 20, 2014 the Connecticut State Board of Education granted the Charter School a provisional charter valid for a term of five years and renewable upon expiration on June 30, 2020. The Charter School prepares young people in Stamford, Connecticut to compete for admission to and succeed in top public, private and parochial high schools by cultivating their intellectual, artistic, emotional, and ethical development.

Financial statement presentation

The financial statements of the Charter School have been prepared on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America (GAAP). The Charter School reports information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets and permanently restricted net assets.

These classes of net assets are defined as follows:

<u>Permanently restricted</u> – Net assets resulting from contributions and other inflows of assets whose use by the Charter School is limited by donor-imposed stipulations that neither expire by passage of time nor can be fulfilled or otherwise removed by actions of the Charter School. The Charter School had no permanently restricted net assets at June 30, 2018 or 2017.

<u>Temporarily restricted</u> – Net assets resulting from contributions and other inflows of assets whose use by the Charter School is limited by donor-imposed stipulations that either expire by passage of time or can be fulfilled and removed by actions of the Charter School pursuant to those stipulations. The Charter School had no temporarily restricted net assets at June 30, 2018 or 2017.

<u>Unrestricted</u> – The net assets over which the Governing Board has discretionary control to use in carrying on the Charter School's operations in accordance with the guidelines established by the Charter School. The Board may designate portions of the current unrestricted net assets for specific purposes, projects or investment.

Revenue and support recognition

Revenue from state and local governments resulting from the Charter School's charter status and based on the number of students enrolled is recorded when services are performed in accordance with the charter agreement.

Revenue from federal, state and local government grants and contracts are recorded by the Charter School when qualifying expenditures are incurred and billable or the requirements of the grant are met.

Contributions are recognized as revenue in the year the pledge is received and documented.

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2018 (With Comparative Totals for 2017)

NOTE A: THE ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

Contributions

Contributions received are recorded as unrestricted, temporarily or permanently restricted support depending on the existence of any donor restrictions. A contribution that is received and expended in the same year for a specific purpose is classified as unrestricted revenue.

Contributions are recorded as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statement of activities and changes in net assets as net assets released from restrictions.

Cash

Cash balances are maintained at financial institutions located in Connecticut and are insured by the Federal Deposit Insurance Corporation up to \$250,000 at each institution. In the normal course of business, the cash account balances at any given time may exceed insured limits. However, the Charter School has not experienced any losses in such accounts and does not believe it is exposed to significant risk in cash.

Grants and other receivables

Grants and other receivables are stated at the amount management expects to collect from outstanding balances. Management provides for probable uncollectible amounts based on its assessment of the current status of individual receivables from grants, agencies and others. Balances that are still outstanding after management has used reasonable collection efforts are written off against the allowance for doubtful accounts. There was no allowance for doubtful accounts at June 30, 2018 or 2017.

Property and equipment

Property and equipment are recorded at cost. Depreciation and amortization are computed using the straightline method on a basis considered adequate to depreciate the assets over their estimated useful lives, which range from three to twenty years. Leasehold improvements are being amortized over the term of the lease.

Reserve for state per pupil funding

The Charter School has booked a reserve for per pupil funding for potential unallowed costs at June 30, 2018 and 2017. The Charter School expects to repay these funds to the State of Connecticut subsequent to June 30, 2018.

Tax exempt status

The Charter School is a tax-exempt organization under section 501(c)(3) of the Internal Revenue Code and applicable state regulations and, accordingly, is exempt from federal and state taxes on income.

The Charter School files Form 990 tax returns in the U.S. federal jurisdiction. The tax returns for the years ended June 30, 2015 through June 30, 2018 are still subject to potential audit by the IRS. Management of the Charter School believes it has no material uncertain tax positions and, accordingly it will not recognize any liability for unrecognized tax benefits.

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2018 (With Comparative Totals for 2017)

NOTE A: THE ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, Cont'd

Contributed services

The Charter School receives contributed services from volunteers to develop its academic program and to serve on the Board of Trustees. In addition, the Charter School received counseling, occupational, and speech therapy that was also provided for the students from the local district. The Charter School is not able to determine a value for these services.

Marketing and recruiting costs

The Charter School expenses marketing costs as they are incurred. Total marketing and recruiting costs was \$3,232 and \$1,782 for the years ended June 30, 2018 and 2017, respectively.

Use of estimates in the preparation of financial statements

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Actual results could differ from those estimates.

Comparative for period ended June 30, 2017

The financial statements include certain prior year summarized comparative information in total but not by functional classification. Such information does not include sufficient detail to constitute a presentation in conformity with accounting principles generally accepted in the United States of America. Accordingly, such information should be read in conjunction with the Charter School's financial statements for the year ended June 30, 2017, from which the summarized information was derived.

Subsequent events

The Charter School has conducted an evaluation of potential subsequent events occurring after the statement of financial position date through December 20, 2018, which is the date the financial statements are available to be issued. No subsequent events requiring disclosure were noted, except as disclosed in Note D.

NOTE B: RELATED PARTY TRANSACTIONS

Excellence Community Schools, Inc. ("ECS"), a not-for-profit organization dedicated to helping start and run charter schools, provides management and other administrative support services to the Charter School. There was approximately \$6,000 of amounts due to ECS from the Charter School for expenses that are to be reimbursed by the Charter School subsequent to June 30, 2018. At June 30, 2018, there is approximately \$78,800 due to the Charter School from ECS for grants received by ECS for the benefit of the Charter School.

Bronx Charter School for Excellence ("BE") paid for certain benefit expenses on behalf of the Charter School which is included in due to related party at June 30, 2018 and 2017 in the amount of approximately \$95,000 and \$41,000, respectively on the accompanying statement of financial position. At June 30, 2018, there is approximately \$6,400 due to the Charter School from BE for certain reimbursable expenses.

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2018 (With Comparative Totals for 2017)

NOTE C: PROPERTY AND EQUIPMENT

Property and equipment consist of the following:

	June 30,				
	2018			2017	
Furniture and fixtures	\$	119,020	\$	98,405	
Computers and equipment		159,474		132,334	
Leasehold improvements		2,340,024		1,287,953	
Construction in progress		-		110,331	
		2,618,518		1,629,023	
Less accumulated depreciation and amortization		(853,998)		(521,209)	
	\$	1,764,520	\$	1,107,814	

Total depreciation expense was \$332,789 and \$295,565 for the years ended June 30, 2018 and 2017, respectively.

NOTE D: SCHOOL FACILITY

The Charter School signed a lease for its facility from a third party commencing July 1, 2015 through June 30, 2018, with an option to renew for two years, for \$20,000 per month. On July 13, 2018, the Charter School signed a new lease for its current facility from a third party commencing September 1, 2018 through August 31, 2038 for \$240,000 annually. Beginning June 1, 2020, the School will start to lease an additional building on the property for \$60,000 per year through August 31, 2038. Beginning September 1, 2024 and on that date every 5th year thereafter during the lease term, rent will be adjusted to escalate equal to the average CORE CPI-U for the Northeast Region over the immediately preceding five years. The Charter School paid a \$100,000 security deposit relative to this lease. Total rental expense was \$240,000 for each of the years ended June 30, 2018 and 2017. Future expected minimum payments for this lease are approximately as follows:

Year ending June 30,	Amount
2019	\$ 240,000
2020	245,000
2021	300,000
2022	300,000
2023	300,000
Thereafter	4,550,000
	\$ 5,935,000

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2018 (With Comparative Totals for 2017)

NOTE E: OPERATING LEASE

The Charter School leases office equipment under a lease agreement at a cost of \$529 per month that expires September 2020. Lease expense was approximately \$6,000 for each of the years ended June 30, 2018 and 2017. The Charter School leases office equipment under an additional lease agreement at a cost of \$621 per month that expires September 2022. Lease expense was approximately \$6,000 for the year ended June 30, 2018. There was no expense incurred under this lease for the year ended June 30, 2017. Future expected minimum payments for the leases are approximately as follows:

Year ending June 30,	A	Amount	
2019	\$	14,000	
2020		14,000	
2021		9,000	
2022		7,000	
2023		1,000	
	\$	45,000	

NOTE F: CONTINGENCY

Certain grants and contracts may be subject to audit by funding sources. Such audits might result in disallowance of costs submitted for reimbursement by the Charter School. Management is of the opinion that such disallowances, if any, will not have a material effect on the accompanying financial statements. Accordingly, no amounts have been provided in the accompanying financial statements for such potential claims.

NOTE G: CONCENTRATIONS

For the year ended June 30, 2018, 70% of total operating revenue and support came from per-pupil funding provided by the State of Connecticut through the Stamford School District. For the year ended June 30, 2017, 88% of total operating revenue and support came from per-pupil funding provided by the State of Connecticut through the Stamford School District. The per-pupil rate is set annually by the State based on the school district in which the Charter School's students are located.

At June 30, 2017, approximately 96% of grants and other receivables were due from the State of Connecticut relating to per-pupil funding

For the year ended June 30, 2018, 20% of total operating revenue and support came from construction grant funding provided by the State of Connecticut.

NOTES TO FINANCIAL STATEMENTS, Cont'd

JUNE 30, 2018 (With Comparative Totals for 2017)

NOTE H: RETIREMENT PLAN

Effective July 1, 2016, the Charter School established a defined contribution 403(b) plan covering all eligible employees. The Charter School may match up to 5% of each employee's annual compensation not to exceed the employee's salary deferral amount. The Charter School may also elect to make additional contributions to the Plan on a discretionary basis. For the years ended June 30, 2018 and 2017, the Charter School made contributions of approximately \$8,800 and \$20,000, respectively.

REPORT REQUIRED BY GOVERNMENT AUDITING STANDARDS

MENGEL METZGER BARR & CO. LLP Certified Public Accountants

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Trustees Stamford Charter School for Excellence, Inc.

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Stamford Charter School for Excellence, Inc. which comprise the statement of financial position as of June 30, 2018, and the related statements of activities and changes in net assets, functional expenses and cash flows for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated December 20, 2018.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Stamford Charter School for Excellence, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Stamford Charter School for Excellence, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Stamford Charter School for Excellence, Inc.'s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

- 17 -

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Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit, we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Stamford Charter School for Excellence, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we have reported to management of Stamford Charter School for Excellence, Inc. in a separate letter dated December 20, 2018.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Mongel, Metzger, Barn & Co. LAP

Rochester, New York December 20, 2018 **Caution:** Forms printed from within Adobe Acrobat products may not meet IRS or state taxing agency specifications. When using Acrobat 9.x products and later products, select "None" in the "Page Scaling" selection box in the Adobe "Print" dialog.

PUBLIC'S COPY

			EXTENDED TO MAY 15, 2019		
	Ω	00	Return of Organization Exempt From	n Income Tax	OMB No. 1545-0047
Form 990 Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundation				except private foundations	» 2017
Department of the Treasury Do not enter social security numbers on this form as it may					Open to Public
		enue Service	Go to www.irs.gov/Form990 for instructions and the lat		Inspection
		1		JUN 30, 2018	
B c a	heck if pplicab	lo.	f organization FORD CHARTER SCHOOL	D Employer identifica	tion number
	Addre		EXCELLENCE, INC.		
-	_chang _Name _chang		usiness as	47-24	65564
	Initial return			lite E Telephone number	
	Final Final	ONF	SCHUYLER AVENUE		72-1000
	termii ated	n_	own, state or province, country, and ZIP or foreign postal code	G Gross receipts \$	3,620,882.
	Amer	STAM	FORD, CT 06902	H(a) Is this a group retu	
	Appli tion pend	^{ca-} F Name a	nd address of principal officer: CHARLENE REID	for subordinates?	
	-	SAME	AS C ABOVE	H(b) Are all subordinates inclu	uded? Yes No
					t. (see instructions)
			STAMFORDEXCELLENCE . ORG X Corporation Trust Association 0ther ▶	H(c) Group exemption	
	orm o Irt I			ear of formation: 2014 M	State of legal domicile: CT
	1		be the organization's mission or most significant activities: THE STAM	FORD CHARTER S	CHOOL FOR
Governance	'	EXCELLE	NCE PREPARES YOUNG PEOPLE IN STAMFORD	CONNECTICUT	TO COMPETE
'naı	2		x	-	
Iave			ting members of the governing body (Part VI, line 1a)		5
Ğ	4		lependent voting members of the governing body (Part VI, line 1b)		5
es 6	5		of individuals employed in calendar year 2017 (Part V, line 2a)		24
Activities &	6		of volunteers (estimate if necessary)		5
Acti			d business revenue from Part VIII, column (C), line 12		0.
	b	Net unrelated	business taxable income from Form 990-T, line 34	7b	0.
				Prior Year	Current Year
an	8		and grants (Part VIII, line 1h)	569,775. 2,053,283.	1,081,797. 2,539,077.
Revenue	9		ce revenue (Part VIII, line 2g)	2,055,285.	2,559,077.
Re			come (Part VIII, column (A), lines 3, 4, and 7d) e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	-672.	-811.
	12		- add lines 8 through 11 (must equal Part VIII, column (A), line 12)	2,622,386.	3,620,071.
			milar amounts paid (Part IX, column (A), lines 1-3)	0.	0.
	14		to or for members (Part IX, column (A), line 4)	0.	0.
ŝ	15	- · · · · ·		1,333,654.	1,669,121.
Expenses	16a	Professional f	r compensation, employee benefits (Part IX, column (A), lines 5-10) undraising fees (Part IX, column (A), line 11e) ing expenses (Part IX, column (D), line 25) ▶33,279.	0.	0.
xpe	b	Total fundrais	ing expenses (Part IX, column (D), line 25)		
ш			es (Part IX, column (A), lines 11a-11d, 11f-24e)	1,192,878.	1,228,479.
	18		s. Add lines 13-17 (must equal Part IX, column (A), line 25)	2,526,532.	2,897,600.
<u>, 0</u>	19	Revenue less	expenses. Subtract line 18 from line 12	95,854.	722,471.
ts or				Beginning of Current Year 2,098,079.	End of Year 3,454,824.
Net Assets or Fund Balances		Total assets (I		762,257.	1,396,531.
	21		(Part X, line 26) fund balances. Subtract line 21 from line 20	1,335,822.	2,058,293.
		Signature		1,555,022.	2,00,200
		-	I declare that I have examined this return, including accompanying schedules and sta	tements, and to the best of mv k	nowledge and belief. it is
			. Declaration of preparer (other than officer) is based on all information of which prep		
			, , , , , , , , , , , , , , , , , ,		
				Data	

Sign	Signature of officer		Date				
Here	CHARLENE REID, EXECUTI	VE DIRECTOR					
	Type or print name and title						
	Print/Type preparer's name	Preparer's signature	Date	Check PTIN			
Paid	MICHELLE CAIN	MICHELLE CAIN	03/21/1	$9 \int_{\text{self-employed}}^{\text{ff}} \mathbb{P}00150750$			
Preparer	Firm's name ▶ MENGEL, METZGER,	BARR & CO. LLP	Firm	's EIN ▶ 16-1092347			
Use Only	Firm's address ⊾ 100 CHESTNUT STR	EET, SUITE 1200					
	ROCHESTER, NY 14	604	Pho	ne no.585-423-1860			
May the IRS discuss this return with the preparer shown above? (see instructions)							
732001 11-2	732001 11-28-17LHAFor Paperwork Reduction Act Notice, see the separate instructions.Form 990 (2017)						

SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

	STAMFORD CHARTER SCHOOL		
	n 990 (2017) FOR EXCELLENCE, INC.	47-24655	564 Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		L
1	Briefly describe the organization's mission:		
	THE STAMFORD CHARTER SCHOOL FOR EXCELLENCE PREPARES		
	STAMFORD, CONNECTICUT TO COMPETE FOR ADMISSION TO ANI		N TOP
	PUBLIC, PRIVATE AND PAROCHIAL HIGH SCHOOLS BY CULTIVA INTELLECTUAL, ARTISTIC, SOCIAL, EMOTIONAL AND ETHICAL		100
2			N I •
2	Did the organization undertake any significant program services during the year which were not listed on t		Yes X No
	prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O.	L	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program serv	vices?	Yes X No
5	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program service	es, as measured by ex	penses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations t		
	revenue, if any, for each program service reported.		;
4a		(Revenue \$ 2,5	539,077. ₎
	STAMFORD CHARTER SCHOOL FOR EXCELLENCE IS A PUBLIC, (OOL THAT
	PROVIDES ELEMENTARY EDUCATION TO ABOUT 273 CHILDREN	IN PRE-K TH	IROUGH
	3RD GRADE.		
4b	(Code:) (Expenses \$ including grants of \$)	(Revenue \$)
4c	(Code:) (Expenses \$ including grants of \$)	(Revenue \$)
	Other program services (Describe in Schedule O)		
40	Other program services (Describe in Schedule O.)	١	
4e	(Expenses \$ including grants of \$) (Revenue \$ Total program service expenses ► 2,553,544.)	
-+0			Form 990 (2017)
73200	02 11-28-17		(2017)
, 5200	2		
~ 4 ~			~~~~~~~

10210321 781764 SCS5564 2017.05050 STAMFORD CHARTER SCHOOL FOR SCS55641

Par	t IV Checklist of Required Schedules		1	
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?	1	x	
2	If "Yes," complete Schedule A	2	X	
<u>-</u> }	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	2		
•	public office? If "Yes," complete Schedule C, Part I	3		x
ŀ	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		x
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
•	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
•	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III	8		x
)	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		X
)	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i>	10		x
I	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	x	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
с	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
2a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	

	Schedule D, Parts XI and XII
b	Was the organization included in consolidated, independent audited financial statements for the tax year?
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E
14a	Did the organization maintain an office, employees, or agents outside of the United States?
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business

	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000	
	or more? If "Yes," complete Schedule F, Parts I and IV	14b
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any	
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to	
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16

17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I

18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines		l
	1c and 8a? If "Yes," complete Schedule G, Part II	18	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"		Γ

Form 990 (2017)

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732003 11-28-17

	990 (2017) FOR EXCELLENCE, INC. 47-24	65564	P	age 4
Pa	t IV Checklist of Required Schedules (continued)			
			Yes	
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24 d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	2 5a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25 b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes,"			
	complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28 a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28 b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations?			
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1			X
	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35 a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2			
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	

Form **990** (2017)

732004 11-28-17

FOR EXCELLENCE, INC.

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Form	990 (2017) FOR EXCELLENCE, INC.		47-2465	564	Pa	age 🕄
Pa	t V Statements Regarding Other IRS Filings and Tax Compliance					
	Check if Schedule O contains a response or note to any line in this Part V					
		_			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a	11			
b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable	1b	0			
с	Did the organization comply with backup withholding rules for reportable payments to vendors and r	eporta	ble gaming			
	(gambling) winnings to prize winners?			1c		
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,					
	filed for the calendar year ending with or within the year covered by this return	2a	24			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu	rns?		2b	Х	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	s)				
				3a		X
	If "Yes," has it filed a Form 990-T for this year? If "No," to line 3b, provide an explanation in Schedule			3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other		-			
	financial account in a foreign country (such as a bank account, securities account, or other financial	accou	nt)?	4a		X
b	If "Yes," enter the name of the foreign country:					
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial A					37
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa			5b		X
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did t					x
	any contributions that were not tax deductible as charitable contributions?			6a		~
D	If "Yes," did the organization include with every solicitation an express statement that such contribu		-	ch		
7	were not tax deductible?			6b		
7	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices n	rovided to the navor?	7a		x
a b	If "Yes," did the organization notify the donor of the value of the goods or services provided?			7a 7b		- 11
0	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w			70		
U	to file Form 8282?		uired	7c		x
Ь	If "Yes," indicate the number of Forms 8282 filed during the year	7d		10		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of		:t?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont			7f		x
g	If the organization received a contribution of qualified intellectual property, did the organization file F			7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz			7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained					
				8		
9	Sponsoring organizations maintaining donor advised funds.					
а				9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?			9b		
10	Section 501(c)(7) organizations. Enter:					
а	Initiation fees and capital contributions included on Part VIII, line 12	10a				
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b				
11	Section 501(c)(12) organizations. Enter:					
а	Gross income from members or shareholders	11a				
b	Gross income from other sources (Do not net amounts due or paid to other sources against					
	amounts due or received from them.)	11b				
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form	10411	2	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b				
13	Section 501(c)(29) qualified nonprofit health insurance issuers.					
а	Is the organization licensed to issue qualified health plans in more than one state?			13a		
	Note. See the instructions for additional information the organization must report on Schedule O.					
b	Enter the amount of reserves the organization is required to maintain by the states in which the	1	1			
	organization is licensed to issue qualified health plans	13b				
	Enter the amount of reserves on hand	13c				37
				14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedul	еО		14b		

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Check if Schedule O contains a response or note to any line in this Part VI

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

			Yes	,
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 5			
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 5			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
	of officers, directors, or trustees, or key employees to a management company or other person?	3	Х	_
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		_
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		_
6	Did the organization have members or stockholders?	6		_
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
	persons other than the governing body?	7b		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	The governing body?	8a	Х	1
b	Each committee with authority to act on behalf of the governing body?	8b	Х	-
	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		
ect	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
			Yes	i
0a	Did the organization have local chapters, branches, or affiliates?	10a		
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,			
	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
1a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
2a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	12c	x	
3	Did the organization have a written whistleblower policy?	13	Х	-
4	Did the organization have a written document retention and destruction policy?	14	Х	-
5	Did the process for determining compensation of the following persons include a review and approval by independent			Ţ
-	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	х	
	Other officers or key employees of the organization	15b	Х	-
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
6a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
ec	tion C. Disclosure		-	
	List the states with which a copy of this Form 990 is required to be filed NONE			-
	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only)	availab	le	
	for public inspection. Indicate how you made these available. Check all that apply.			
9	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and	d finan	cial	
	statements available to the public during the tax year.	aman	Jai	
0	State the name, address, and telephone number of the person who possesses the organization's books and records:			
	CHARLENE REID - 212-372-1000 ONE SCHUYLER AVENUE, STAMFORD, CT 06902			_
	ONE SCHUYLER AVENUE, STAMFORD, CT 06902	_	9 90	-

Part VII	Со	mpensation	of Officers,	Directors,	Trustees,	Key En	nployees,	Highest	Compens	ated
	Em	plovees, and	d Independe	ent Contra	ctors					

Check if Schedule O contains a response or note to any line in this Part VII

FOR EXCELLENCE, INC.

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

(A)	(B)			((npei	loui	(D)	(E)	(F)
Name and Title	Average hours per week	Position (do not check more than one box, unless person is both an officer and a director/trustee)				than is bot	h an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) PATRICK BARTH TREASURER	2.00	x		x				0.	0.	0.
(2) ROBERT MONSON	2.00							•		0.
SECRETARY	2.00	x		x				0.	0.	0.
(3) CHRIS SHUMWAY	2.00									-
BOARD CHAIR		x		Х				0.	0.	0.
(4) DEBRA LOGAN-RABB	1.00									
DIRECTOR		х						0.	0.	0.
(5) MARGARET DOYLE	1.00									
DIRECTOR	1	х						0.	0.	0.
(6) CHARLENE REID - EXEC DIRECTOR	1.00			37				207 020	0	
EMPLOYEE/2017 W2 OF ECS	50.00			X				397,029.	0.	28,773.
(7) KEVIN FISCHER PRINCIPAL	50.00				x			185,224.	0.	21,818.
PRINCIPAL					~			105,224.	0.	21,010.
			\square			\vdash				
		-								
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Form 990 (2017)

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	990 (2017) FOR EXCEI									<u>47-246</u>	5564	<u>4</u> F	Page 8
1 01	CAN (B) (C) (D) (E) Name and title Average hours per week Nume sper week Nume sper week Nume sper officer and a director/trustee) Nume spec officer and a director/trustee) Nume s											ted t of r	
		(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	or	othe mpens from t ganiza nd rela ganiza	ation he ation ated
	Sub-total								582,253.			50,5	591.
	Total from continuation sheets to Part VI Total (add lines 1b and 1c)								0. 582,253.		•	50,5	0. 591.
2	Total number of individuals (including but no compensation from the organization							no r	received more than \$100	,000 of reportable			2
	· · · ·										_	Yes	No
3	Did the organization list any former officer, line 1a? <i>If</i> "Yes," <i>complete Schedule J for su</i>	uch individual									. 3		x
4	For any individual listed on line 1a, is the su and related organizations greater than \$150			-					-	-	. 4	x	
5	Did any person listed on line 1a receive or a rendered to the organization? <i>If</i> "Yes," <i>comp</i>	•							•		. 5	x	
Sec	tion B. Independent Contractors		01	01 30	ucn	pera	<u>.</u>				.] J		
1	Complete this table for your five highest con										ensatior	n from	
	the organization. Report compensation for the calendar year ending with or within the organization's tax year. (A) (B)								Comp	(C)			
	Name and business			<u> </u>							· · ·		
	PIAVE STREET, STAMFORI CRED HEART CHURCH), CT 0	591	<u>JZ</u>					CONSTRUCTION		1.	28,1	176.
37	SCHUYLER AVE, STAMFORI	D, CT 00	59()2					RENT		24	40,(000.
2	Total number of independent contractors (ir \$100,000 of compensation from the organiz	, i i i i i i i i i i i i i i i i i i i	ot li	mite	d to		se lis 2	steo	d above) who received m	nore than			(2017)

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Pai	τνιι			or noto to onvili	no in this Dort VIII			
		Check if Schedule O cont	ains a response	or note to any i	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
Contributions, Gifts, Grants and Other Similar Amounts	b c d f f	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contribut All other contributions, gifts, gran similar amounts not included abo Noncash contributions included in lines Total. Add lines 1a-1f	1c 1d 1e 1, ts, and 1f ve 1f	13,250. 068,197. 350.	-			
Program Service Revenue	2a b c d	STATE AND LOCAL	PER PU	Business Code	2,539,077.	2,539,077.		
Pres 1		All other program service reve						
\rightarrow	<u>д</u> 3	Total. Add lines 2a-2f		· · · · ·	2,539,077.			
Other Revenue	4	other similar amounts) Income from investment of ta	x-exempt bond p	proceeds	8.			8.
	5	Royalties	(i) Real					
	b c	Gross rents Less: rental expenses Rental income or (loss)		(ii) Personal	-			
		Net rental income or (loss) Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other	-			
	c d	Less: cost or other basis and sales expenses Gain or (loss) Net gain or (loss) Gross income from fundraisin including \$ 13,2 contributions reported on line	g events (not 250 • of 1c). See					
ther	b	Part IV, line 18 Less: direct expenses		011	·			
ō	с 9 а	Net income or (loss) from func Gross income from gaming ac Part IV, line 19	draising events ctivities. See a		-811.			-811.
		Less: direct expenses Net income or (loss) from gam			-			
	10 a	Gross sales of inventory, less and allowances	returns a		_			
		Less: cost of goods sold Net income or (loss) from sale		· · · · · · · · · · · · · · · · · · ·				
ŀ	44 -	Miscellaneous Revenu	le	Business Code				
	11 a b							
	c							
	d	All other revenue						
		Total. Add lines 11a-11d		►	3,620,071.	2 539 077	0.	-803.
732009	12 11-28	Total revenue . See instructions.		····· 🕨	5,020,071.	4,333,011•	0.	Form 990 (2017)

Form 990 (2017) FOR EXCELLENCE, INC. Part IX | Statement of Functional Expenses

	rt IX Statement of Functional Expension 501(c)(3) and 501(c)(4) organizations must com		er organizations must co	omplete column (A)	
Secti	Check if Schedule O contains a respon		-		
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations		•		•
	and domestic governments. See Part IV, line 21				
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	196,579.	176,921.	19,658.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages	1,072,824.	1,000,229.	72,595.	
8	Pension plan accruals and contributions (include				
	section 401(k) and 403(b) employer contributions)	1,504. 318,476.	1,598. 295,984.	-94.	
9	Other employee benefits	318,476.	295,984.	22,492.	
10	Payroll taxes	79,738.	73,986.	5,752.	
11	Fees for services (non-employees):				
а	Management				
b	Legal	28,751.	26,677.	2,074.	
С	Accounting	108,527.		108,527.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g					
	column (A) amount, list line 11g expenses on Sch 0.)	32,198. 3,232.	29,875. 3,016.	2,323.	
12	Advertising and promotion	3,232.	3,016.	216.	
13	Office expenses	49,365.	45,795.	3,570.	
14	Information technology	26,629.	24,708.	1,921.	
15	Royalties				
16	Occupancy	419,702.	389,426.	30,276.	
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates	220 800			22 082
22	Depreciation, depletion, and amortization	332,789.	266,231.	33,279.	33,279.
23	Insurance	18,803.	17,446.	1,357.	
24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	CURRICULUM AND CLASSROO	91,683.	91,683.	0.	
a b	REPAIRS AND MAINTENANCE	64,182.	59,552.	4,630.	
с С	PROFESSIONAL DEVELOPMEN	19,984.	19,431.	553.	
d	FOOD SERVICES	15,768.	14,631.	1,137.	
	All other expenses	16,866.	16,355.	511.	
25	Total functional expenses. Add lines 1 through 24e	2,897,600.	2,553,544.	310,777.	33,279.
26	Joint costs. Complete this line only if the organization	_,,0000	_,,		,2,5,
20	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here				
					Eorm 990 (2017)

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Form **990** (2017)

Form 990 (2017)

Part X Balance Sheet

FOR EXCELLENCE, INC.

STAMFORD CHARTER SCHOOL

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		Check if Schedule O contains a response or not	te to an	y line in this Part X			<u></u>
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			569,180.	1	550,832.
	2	Savings and temporary cash investments			5,004.	2	755,012.
	3	Pledges and grants receivable, net				3	
	4	Accounts receivable, net			272,832.	4	140,922.
	5	Loans and other receivables from current and fo					
		trustees, key employees, and highest compensi	ated en	nployees. Complete			
		Part II of Schedule L				5	
	6	Loans and other receivables from other disqual					
		section 4958(f)(1)), persons described in sectior	n 4958(e	c)(3)(B), and contributing			
		employers and sponsoring organizations of sec					
ţ		employees' beneficiary organizations (see instr)		6			
Assets	7	Notes and loans receivable, net				7	
Ä	8	Inventories for sale or use				8	
	9	– • • • • • • • •		[43,249.	9	58,327.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	2,618,518.			
	b	Less: accumulated depreciation		853,998.	1,107,814.	10c	1,764,520.
	11	Investments - publicly traded securities		11			
	12	Investments - other securities. See Part IV, line		12			
	13	Investments - program-related. See Part IV, line		13			
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11		100,000.	15	185,211.	
	16	Total assets. Add lines 1 through 15 (must equ			2,098,079.	16	3,454,824.
	17	Accounts payable and accrued expenses	387,759.	17	497,878.		
	18	Grants payable		18			
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities		20			
	21	Escrow or custodial account liability. Complete	of Schedule D		21		
es	22	Loans and other payables to current and forme	rs, directors, trustees,				
Liabilities		key employees, highest compensated employee					
.iab		Complete Part II of Schedule L				22	
-	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelate				24	
	25	Other liabilities (including federal income tax, pa	•				
		parties, and other liabilities not included on lines	s 17-24)). Complete Part X of	274 400		
		Schedule D	374,498.	25	898,653.		
	26	Total liabilities. Add lines 17 through 25			762,257.	26	1,396,531.
		Organizations that follow SFAS 117 (ASC 958		k here ▶ X and			
ces	07	complete lines 27 through 29, and lines 33 ar			1,335,822.	07	2,058,293.
lan	27	Unrestricted net assets		I, JJJ, 022.	27	2,030,293.	
Ba	28	Temporarily restricted net assets			28		
pur	29					29	
Net Assets or Fund Balances		Organizations that do not follow SFAS 117 (A	30 930	b), check here 🏲 🔛			
st o	20	and complete lines 30 through 34.				30	
sei	30	Capital stock or trust principal, or current funds			30		
t As	31	Paid-in or capital surplus, or land, building, or ed			31		
Nei	32 33	Retained earnings, endowment, accumulated in		1,335,822.	32	2,058,293.	
	33 34	Total net assets or fund balances			2,098,079.	33	3,454,824.
	- 04				2,000,070	34	Form 990 (2017)
							(2017)

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	STAMFORD CHARTER SCHOOL				
Form	990 (2017) FOR EXCELLENCE, INC.	47-2	465564	Pa	ge 12
Par	t XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				
1	Total revenue (must equal Part VIII, column (A), line 12)	1	3,62		
2	Total expenses (must equal Part IX, column (A), line 25)	2	2,89	7,6	00.
3	Revenue less expenses. Subtract line 2 from line 1	3	72	2,4	71.
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	1,33	5,8	22.
5	Net unrealized gains (losses) on investments	5			
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9			0.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	2,05	8,2	93.
Par	t XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				X
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2 a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2 b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	e basis,			
	consolidated basis, or both:				
	X Separate basis Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch	edule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits				
			-	000	(0017)

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SC	HEDULE A								OMB No. 1545-0047
(Form 990 or 990-EZ)				rity Status an					2017
•		C	Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.						ZU 17
Depa	tment of the Treasury			Attach to Form 990 or I					Open to Public
Intern	al Revenue Service			v/Form990 for instructi			nformation.		Inspection
Nan	ne of the organizati		IFORD CHART						identification number
			EXCELLENCE						7-2465564
Pa	rt I Reason	for Public	Charity Status (All organizations must co	omplete th	iis part.) Se	ee instruction	S.	
The	organization is not a	private found	dation because it is:	(For lines 1 through 12, o	check only	one box.)			
1				on of churches describe		• • •	1)(A)(i).		
2				Attach Schedule E (Forn					
3	·	•		anization described in so			•		
4		-	zation operated in co	njunction with a hospita	I describe	d in sectio	n 170(b)(1)(A)(III). Enter	the hospital's name,
-	city, and stat		ar the banefit of a or	ollege or university owne		tad by a a	overnmentel	unit dooorik	ad in
5			Complete Part II.)	bliege of university owner	u or opera	lied by a g	overnmentar	unit descrit	
6				mental unit described in	coction 1	70(6)(1)(4)	(v)		
7			0	antial part of its support			.,	he general	nublic described in
•			complete Part II.)		lonn a got	onninonta		ine general	
8				(1)(A)(vi). (Complete Par	t II.)				
9				l in section 170(b)(1)(A)(ed in conju	unction with a	land-grant	college
	-		-	culture (see instructions)		-		-	-
	university:								
10	An organizati	on that norma	ally receives: (1) more	e than 33 1/3% of its sup	port from	contributi	ons, members	ship fees, a	nd gross receipts from
	activities rela	ted to its exer	npt functions - subje	ct to certain exceptions,	and (2) no	o more tha	in 33 1/3% of	its support	from gross investment
	income and u	inrelated busi	ness taxable income	e (less section 511 tax) fr	om busine	esses acqu	ired by the o	rganization	after June 30, 1975.
			mplete Part III.)						
11		-	-	sively to test for public sa	•				
12	-	-	-	sively for the benefit of, to				•	
			-	ed in section 509(a)(1) o of supporting organizatio					
а		-	• •	supervised, or controlled		-		-	aivina
u				egularly appoint or elect	•	-			
		-	complete Part IV, Se						
b			-	d or controlled in connec	tion with i	ts support	ed organizatio	on(s), by ha	ving
				anization vested in the s					
	organizatio	n(s). You mus	st complete Part IV,	Sections A and C.					
С	Type III fur	nctionally inte	egrated. A supportin	g organization operated	in connec	tion with,	and functiona	Ily integrate	ed with,
	its support	ed organizatio	on(s) (see instruction	s). You must complete	Part IV, Se	ections A,	D, and E.		
d				porting organization oper				•	. ,
			0 0	zation generally must sa				d an attent	veness
			,	nplete Part IV, Section					
е		e e		written determination fro			а турет, туре	ii, iype iii	
f	Enter the number			onally integrated support					
g		• •	n about the support	ed organization(s)					
	(i) Name of supp	0	(ii) EIN	(iii) Type of organization	(iv) Is the orga	anization listed ing document?	(v) Amount o	fmonetary	(vi) Amount of other
	organizatior	I		(described on lines 1-10 above (see instructions))	Yes	No	support (see ir	nstructions)	support (see instructions)
Tota	al								
		duction Act	Notice, see the Inst	ructions for Form 990 c	or 990-EZ.	732021 10-	06-17 Sche	dule A (For	m 990 or 990-EZ) 2017

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Schedule A (Form 990 or 990 EZ) 2017 FOR EXCELLENCE, INC. Part II

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Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Se	ction A. Public Support						
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3						
5							
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6	Public support. Subtract line 5 from line 4.						
	ction B. Total Support		•		•		
Cale	endar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
7	Amounts from line 4						
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	Total support. Add lines 7 through 10						
12	Gross receipts from related activities,	etc. (see instruct	ions)			12	
13	First five years. If the Form 990 is for	the organization'	s first, second, thi	rd, fourth, or fifth	tax year as a secti	on 501(c)(3)	
	organization, check this box and stop	here					
Se	ction C. Computation of Publi	ic Support Pe	ercentage				
	Public support percentage for 2017 (li					14	%
	Public support percentage from 2016						%
16 a	33 1/3% support test - 2017. If the o	rganization did n	ot check the box o	on line 13, and line	e 14 is 33 1/3% or	more, check this	box and
	stop here. The organization qualifies	as a publicly supp	ported organizatio	n			▶∟
b	33 1/3% support test - 2016. If the o	rganization did n	ot check a box on	line 13 or 16a, an	d line 15 is 33 1/39	% or more, check	this box
	and stop here. The organization quali						
17a	10% -facts-and-circumstances test	t - 2017. If the org	ganization did not	check a box on lir	ne 13, 16a, or 16b,	and line 14 is 109	% or more,
	and if the organization meets the "fac	ts-and-circumstar	nces" test, check t	this box and stop	here. Explain in Pa	art VI how the org	anization
	meets the "facts-and-circumstances"	test. The organiza	ation qualifies as a	a publicly supporte	ed organization		▶□
k	0 10% -facts-and-circumstances test	t - 2016. If the ore	ganization did not	check a box on lir	ne 13, 16a, 16b, or	17a, and line 15	is 10% or
	more, and if the organization meets th	e "facts-and-circu	umstances" test, o	check this box and	d stop here. Explai	in in Part VI how t	he
	organization meets the "facts-and-circ	umstances" test.	The organization	qualifies as a pub	licly supported org	ganization	►
18	Private foundation. If the organization	n did not check a	box on line 13, 16	6a, 16b, 17a, or 17	b, check this box	and see instruction	ons 🕨
					<u> </u>	A /E 0/	0 or 990-E7) 2017

Schedule A (Form 990 or 990-EZ) 2017

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Schedule A (Form 990 or 990 EZ) 2017 FOR EXCELLENCE, INC. Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is fo	r the organization's	s first, second, thi	rd, fourth, or fifth	tax year as a section	on 501(c)(3) orgar	ization,
Sec	ction C. Computation of Publ	ic Support Pe	rcentage				
15	Public support percentage for 2017 (line 8, column (f) d	livided by line 13,	column (f))		15	%
	Public support percentage from 2016					16	%
Sec	ction D. Computation of Inve	stment Incom	e Percentage)			
17	Investment income percentage for 20)17 (line 10c, colur	mn (f) divided by li	ine 13, column (f))		17	%
18	Investment income percentage from	2016 Schedule A,	Part III, line 17			18	%
19a	33 1/3% support tests - 2017. If the	organization did r	not check the box	on line 14, and lin	ne 15 is more than 3	33 1/3% , and line	17 is not
	more than 33 1/3%, check this box a	nd stop here. The	e organization qua	lifies as a publicly	supported organiz	ation	
b	33 1/3% support tests - 2016. If the	organization did r	not check a box o	n line 14 or line 19	a, and line 16 is m	ore than 33 1/3%	, and
	line 18 is not more than 33 1/3%, che	eck this box and st	op here. The orga	anization qualifies	as a publicly supp	orted organization	n Þ
20	Private foundation. If the organization	on did not check a	box on line 14, 19	9a, or 19b, check t	this box and see in	structions	>
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Schedule A (Form 990 or 990-EZ) 2017 FOR EXCELLENCE, INC.

1

2

3a

3b

3c

4a

4b

4c

5a

5b

5c

6

7

8

9a

9b

9c

10a

10b

Yes

No

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? *If* "Yes," *answer* (*b*) *and* (*c*) *below.*
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? *If* "Yes," *describe in* **Part VI** *when and how the organization made the determination.*
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," *and if you checked 12a or 12b in Part I, answer (b) and (c) below.*
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? *If* "Yes," *explain in* **Part VI** *what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.*
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in* Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? *If* "*Yes*," *provide detail in* **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If* "Yes," *provide detail in* **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in* **Part VI.**
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

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Schedule A (Form 990 or 990-EZ) 2017

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Sche	dule A (Form 990 or 990-EZ) 2017 FOR EXCELLENCE , INC .	47-246556	4 Pa	age 5
Pa	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
	Did the divertees tweeters as merchandling of the symptometers experientians have the provents		Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
2	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations	2		
000			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		100	
•	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax	x I		
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yeafsee in	structions).		
а	L The organization satisfied the Activities Test. <i>Complete</i> line 2 <i>below.</i>			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	L The organization supported a governmental entity. Describe in Part VI how you supported a government en	tity (see instructions	s).	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
2	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported exemizations? Provide details in Pert VI	25		
h	trustees of each of the supported organizations? <i>Provide details in</i> Part VI.	<u>3a</u>		
a	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If</i> "Yes," <i>describe in</i> Part VI <i>the role played by the organization in this regard.</i>	3b		
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Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations

Schedule A (Form 990 or 990-EZ) 2017 FOR EXCELLENCE, INC.

1 Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part VI.) See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instruction	ons) 6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1 a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater	r amount,		
see instructions)	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column	A) 3		
4 Enter greater of line 2 or line 3	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions)	6		
7 Check here if the current year is the organization's first as a no	n-functionally integrate	ed Type III supporting or	anization (see

instructions).

Schedule A (Form 990 or 990-EZ) 2017

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	dule A (Form 990 or 990-EZ) 2017 FOR EXCELLENC	E, INC.	4	17-2465564 Page 7
Par	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations (continued)	
Sect	on D - Distributions			Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		
2	Amounts paid to perform activity that directly furthers exemption			
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizatior	IS	
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which the	he organization is responsive	e	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by line 9 amount			
Secti	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017 (reason-			
	able cause required- explain in Part VI). See instructions.			
3	Excess distributions carryover, if any, to 2017			
а				
b	From 2013			
с	From 2014			
d	From 2015			
е	From 2016			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2017 distributable amount			
i	Carryover from 2012 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2017 from Section D,			
	line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2017 distributable amount			
с	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2017, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2017. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2018. Add lines 3j			
	and 4c.			
8	Breakdown of line 7:			
	Excess from 2013			
-	Excess from 2014			
	Excess from 2015			
	Excess from 2016			
-	Excess from 2017			

Schedule A (Form 990 or 990-EZ) 2017

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<u>Schedu</u> le A	(Form 990 or 990-EZ) 2017		O CHARTER			47-2465564 _{Pa}
Part VI	Supplemental Infor Part IV, Section A, lines 1	mation. Provid , 2, 3b, 3c, 4b, 4d lines 2 and 3; Pa	e the explanatio c, 5a, 6, 9a, 9b, 9 rt IV, Section E,	ns required by Part II,)c, 11a, 11b, and 11c; ines 1c, 2a, 2b, 3a, an	Part IV, Section B, lin d 3b; Part V, line 1; F	7a or 17b; Part III, line 12; nes 1 and 2; Part IV, Section C, Part V, Section B, line 1e; Part V
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			al Financial Statements		OMB No. 1545-0047
(Forr	n 990)	Part IV, line 6, 7, 8, 9, 10,	anization answered "Yes" on Form 990, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12	b.	
	ment of the Treasury I Revenue Service		Attach to Form 990. 00 for instructions and the latest inform		Open to Public Inspection
-	e of the organizatio		Employer identification number		
Nam	e of the organization	on STAMFORD CHARTER S FOR EXCELLENCE, IN			47-2465564
Pa	rt I Organiza	ations Maintaining Donor Advise		or Ac	
		n answered "Yes" on Form 990, Part IV, lin			
	3		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at er	nd of year			-
2		f contributions to (during year)			
3		f grants from (during year)			
4		t end of year			
5		on inform all donors and donor advisors in v		ed fund	<u> </u> S
-	-	on's property, subject to the organization's	-		
6		on inform all grantees, donors, and donor a			
-	•	oses and not for the benefit of the donor o	• •		
	impermissible priva		·		
Pa		ation Easements. Complete if the org			
1		servation easements held by the organizati		,	
		of land for public use (e.g., recreation or e		oricallv i	mportant land area
		f natural habitat	Preservation of a cert	-	•
	Preservation	of open space			
2		through 2d if the organization held a qualif	ied conservation contribution in the form	of a cor	nservation easement on the last
	day of the tax year			T T	Held at the End of the Tax Year
а		onservation easements		E	2a
b		ricted by conservation easements			2b
с		vation easements on a certified historic str			2c
d		vation easements included in (c) acquired a			
		al Register			2d
3		vation easements modified, transferred, rel			zation during the tax
	year 🕨				
4	Number of states v	where property subject to conservation eas	sement is located		
5	Does the organizat	tion have a written policy regarding the per	iodic monitoring, inspection, handling of		
	violations, and enfo	orcement of the conservation easements it	holds?		Yes 🛛 No
6	Staff and voluntee	r hours devoted to monitoring, inspecting,	handling of violations, and enforcing cons	servatio	n easements during the year
7	Amount of expense	es incurred in monitoring, inspecting, hanc	lling of violations, and enforcing conserva	tion eas	sements during the year
	▶\$				
8	Does each conserv	vation easement reported on line 2(d) abov	e satisfy the requirements of section 170	(h)(4)(B)	(i)
	and section 170(h))(4)(B)(ii)?			Yes No
9	In Part XIII, describ	be how the organization reports conservati	on easements in its revenue and expense	statem	ent, and balance sheet, and
	include, if applicab	ole, the text of the footnote to the organizat	ion's financial statements that describes	the orga	anization's accounting for
	conservation ease				
Pa		ations Maintaining Collections o		ther S	limilar Assets.
		the organization answered "Yes" on Form			
1a	-	elected, as permitted under SFAS 116 (AS			
		s, or other similar assets held for public exh		nce of p	oublic service, provide, in Part XIII,
		note to its financial statements that descri			
b	-	elected, as permitted under SFAS 116 (AS			
		similar assets held for public exhibition, ed	ducation, or research in furtherance of pul	blic serv	vice, provide the following amounts
	relating to these ite				
		ded on Form 990, Part VIII, line 1			► \$
~					► \$
2		received or held works of art, historical tre		i gain, p	provide
	-	unts required to be reported under SFAS 1			
		on Form 990, Part VIII, line 1			► \$
-		Form 990, Part X			Schodulo D (Earm 990) 2017
		eduction Act Notice, see the Instruction			Schedule D (Form 990) 2017
13203	1 10-09-17		25		

10210321 781764 SCS5564 2017.05050 STAMFORD CHARTER SCHOOL FOR SCS55641

	STAMFORD	CHARTER	SCHO	OL					
Sche	dule D (Form 990) 2017 FOR EXCE	LLENCE,]	NC.				47-2	2465564 _{Page}	;2
Par	t III Organizations Maintaining Co	ollections of A	rt, His	torical Tr	reasures,	or Other	Similar As	sets(continued)	
3	Using the organization's acquisition, accession	n, and other recor	ds, chec	k any of the	following that	at are a sign	ificant use of	its collection items	
	(check all that apply):								
а	Public exhibition		d 🗌	Loan or exc	hange progr	ams			
b	Scholarly research		e 🗌	Other					
с	Preservation for future generations								
4	Provide a description of the organization's coll	lections and expla	in how th	ney further t	the organizat	ion's exemp	t purpose in l	Part XIII.	
5	During the year, did the organization solicit or	receive donations	of art, h	istorical trea	asures, or oth	er similar as	sets		
	to be sold to raise funds rather than to be main								ю
Par	t IV Escrow and Custodial Arrang		lete if the	e organizatio	on answered	"Yes" on Fo	orm 990, Part	IV, line 9, or	
	reported an amount on Form 990, Part								
1a	Is the organization an agent, trustee, custodia								
	on Form 990, Part X?							Yes N	lo
b	If "Yes," explain the arrangement in Part XIII a	nd complete the f	ollowing	table:					
								Amount	
	Beginning balance						1c		
	Additions during the year						1d		
е	Distributions during the year						1e		
f	Ending balance						1f		
	Did the organization include an amount on For						?		lo
	If "Yes," explain the arrangement in Part XIII. C							L	
Par	· · · ·		1		-		T I I		<u> </u>
		(a) Current year	(b) ⊦	rior year	(c) Two yea	rs dack (d)	Three years ba	ack (e) Four years bac	ж
	Beginning of year balance								—
	Contributions								—
	Net investment earnings, gains, and losses								
	Grants or scholarships								
е	Other expenditures for facilities								
	and programs								
	Administrative expenses								
g	End of year balance				<u> </u>				
2	Provide the estimated percentage of the curre	ent year end balan	•	g, column (a)) held as:				
а	Board designated or quasi-endowment		%						
b	Permanent endowment	%							
С	Temporarily restricted endowment	%							
_	The percentages on lines 2a, 2b, and 2c should be a should be should be a should be a should be a should be should be a should	•							
3a	Are there endowment funds not in the posses	sion of the organi	zation the	at are held a	and administe	ered for the	organization		
	by:							Yes N	<u>o</u>
	(i) unrelated organizations								
	(ii) related organizations							3a(ii)	
	If "Yes" on line 3a(ii), are the related organizati				•			3b	
4	Describe in Part XIII the intended uses of the o		owment	funds.					
Fai	t VI Land, Buildings, and Equipme			/ line 11e (Dert Vilia	o 10		
	Complete if the organization answered								
	Description of property	(a) Cost or basis (invest			t or other (other)		imulated ciation	(d) Book value	
.	Land	· ·	ment)	Dasis		depre			
	Land								—
	Buildings			2 2/	0,024.	72	9,233.	1,600,791	
	Leasehold improvements				59,474.		3,977.	85,497	
	Equipment				9,020.		0,788.	78,232	
-	Other		t X colu		-		<u>,,,,,,</u>	1,764,520	
TUL	\cdot \neg uu iiiles ta tiiluugit te. (Coluitiit (u) tilust eq	uun unn 330, Fal	с л, сою	יייי, ווופ	,		····· 🔽		· •

Schedule D (Form 990) 2017

732052 10-09-17

STAMFORD CHARTER SCHOOL

FOR EXCELLENCE TNC

Schedule D (Form 990) 2017 FOR EXCELL	ENCE, INC.		47-2465564 _{Page} 3
Part VII Investments - Other Securities.			
Complete if the organization answered "Yes	" on Form 990, Part IV, li	ne 11b. See Form 990, Part X, line 12.	
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or	end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	•		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes	" on Form 990, Part IV, li	ne 11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or	end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)	,		
Part IX Other Assets.			
Complete if the organization answered "Yes		ne 11d. See Form 990, Part X, line 15.	
(a) Description		(b) Book value
(1) SECURITY DEPOSIT			100,000.
(2) DUE FROM RELATED PARTY			85,211.
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) li	ne 15.)		▶ 185,211.
Part X Other Liabilities.			
Complete if the organization answered "Yes	" on Form 990, Part IV, li	ne 11e or 11f. See Form 990, Part X, line	e 25.
1. (a) Description of liability		(b) Book value	
(1) Federal income taxes			
(2) RESERVE FOR STATE PER PU	PIL		
(3) FUNDING		797,640.	
(4) DUE TO RELATED PARTY		101,013.	
(5)			
(6)			

(9) 898,653. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII 🚺

Schedule D (Form 990) 2017

732053 10-09-17

(7) (8)

STAMFORD CHARTER SCHOOL			4		
					<u>ә 4</u>
		levenue per R	eturr	1.	
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	1.			2 600 08	_
			1	3,620,874	<u>4 .</u>
, ,					
Other (Describe in Part XIII.)	2d	811.			
Add lines 2a through 2d			2e		
Subtract line 2e from line 1			3	3,620,063	3.
Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
Investment expenses not included on Form 990, Part VIII, line 7b	. 4a				
Other (Describe in Part XIII.)	. 4b	8.			
Add lines 4a and 4b			4c		8.
	5		1.		
rt XII Reconciliation of Expenses per Audited Financial Staten	nents With	Expenses per	Retu	rn.	
Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	a.				-
Total expenses and losses per audited financial statements			1	2,898,403	3.
Amounts included on line 1 but not on Form 990, Part IX, line 25:					
Donated services and use of facilities	2a				
Prior year adjustments	2b				
Other losses	2c				
Other (Describe in Part XIII.)	2d	811.			
Add lines 2a through 2d			2e		
Subtract line 2e from line 1			3	2,897,592	2.
Amounts included on Form 990, Part IX, line 25, but not on line 1:					
Investment expenses not included on Form 990, Part VIII, line 7b	. 4a				
Other (Describe in Part XIII.)	4b	8.			
Add lines 4a and 4b			4c		8.
			5	2,897,600	Ο.
rt XIII Supplemental Information.					
	Adule D (Form 990) 2017 FOR EXCELLENCE, INC. t XI Reconciliation of Revenue per Audited Financial Statem Complete if the organization answered "Yes" on Form 990, Part IV, line 122 Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: Net unrealized gains (losses) on investments Donated services and use of facilities Recoveries of prior year grants Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b Other (Describe in Part XIII.) Add lines 4a and 4b Total revenue. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 12.</i>) rt XII Reconciliation of Expenses per Audited Financial Statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Armounts included on Form 990, Part IX, line 25: Donated services and use of facilities Prior year a	edule D (Form 990) 2017 FOR EXCELLENCE, INC. tXI Reconciliation of Revenue per Audited Financial Statements With F Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: Net unrealized gains (losses) on investments 2a Donated services and use of facilities 2b Recoveries of prior year grants 2c Other (Describe in Part XIII.) 2d Add lines 2a through 2d 2d Subtract line 2e from line 1 4a Amounts included on Form 990, Part VIII, line 12, but not on line 1: 4a Investment expenses not included on Form 990, Part VIII, line 7b 4a Add lines 4a and 4b 4b Total expenses and losses per audited financial statements 4a Amounts included on line 1 but not on Form 990, Part IV, line 12. 4a Total expenses and losses per audited financial statements 4a Amounts included on line 1 but not on Form 990, Part IV, line 12. 4a Cother (Describe in Part XIII.) 2a Prior year adjustments 2b Other (Describe in Part XIII.) <t< th=""><th>edule D (Form 990) 2017 FOR EXCELLENCE, INC. ttxi Reconciliation of Revenue per Audited Financial Statements With Revenue per R Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: Net unrealized gains (losses) on investments Donated services and use of facilities Recoveries of prior year grants Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b dtal lines 4a and 4b Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) rtxIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts in</th><th>edule D (Form 990) 2017 FOR EXCELLENCE, INC. 47</th><th>edule D (Form 990) 2017 FOR EXCELLENCE, INC. 47-2465564 Page Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 3, 620, 874 Total revenue, gains, and other support per audited financial attaments 1 3, 620, 874 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 1 3, 620, 874 Net unrealized gains (losses) on investments 2a 2b 2c Other (Describe in Part XIII.) 2d 8111. 2e 8111. Add lines 2a through 2d 2e 811. 3 3, 620, 075 Subtract line 2e from line 1 4a 8. 4c 8 Add lines 4a and 4b 4c 5 3, 620, 075 TXII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. 5 3, 620, 075 Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 2, 898, 400 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part IV, line 12a. 1 2, 898, 400 Amounts included on Form 990, Part IX, line 25: 5 3, 620, 075 2 Donated services and use of</th></t<>	edule D (Form 990) 2017 FOR EXCELLENCE, INC. ttxi Reconciliation of Revenue per Audited Financial Statements With Revenue per R Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total revenue, gains, and other support per audited financial statements Amounts included on line 1 but not on Form 990, Part VIII, line 12: Net unrealized gains (losses) on investments Donated services and use of facilities Recoveries of prior year grants Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts included on Form 990, Part VIII, line 12, but not on line 1: Investment expenses not included on Form 990, Part VIII, line 7b dtal lines 4a and 4b Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) rtxIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Total expenses and losses per audited financial statements Amounts included on line 1 but not on Form 990, Part IX, line 25: Donated services and use of facilities Prior year adjustments Other (Describe in Part XIII.) Add lines 2a through 2d Subtract line 2e from line 1 Amounts in	edule D (Form 990) 2017 FOR EXCELLENCE, INC. 47	edule D (Form 990) 2017 FOR EXCELLENCE, INC. 47-2465564 Page Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 3, 620, 874 Total revenue, gains, and other support per audited financial attaments 1 3, 620, 874 Amounts included on line 1 but not on Form 990, Part VIII, line 12: 1 3, 620, 874 Net unrealized gains (losses) on investments 2a 2b 2c Other (Describe in Part XIII.) 2d 8111. 2e 8111. Add lines 2a through 2d 2e 811. 3 3, 620, 075 Subtract line 2e from line 1 4a 8. 4c 8 Add lines 4a and 4b 4c 5 3, 620, 075 TXII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return. 5 3, 620, 075 Complete if the organization answered "Yes" on Form 990, Part IV, line 12a. 1 2, 898, 400 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part IV, line 12a. 1 2, 898, 400 Amounts included on Form 990, Part IX, line 25: 5 3, 620, 075 2 Donated services and use of

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE CHARTER SCHOOL IS A TAX-EXEMPT ORGANIZATION UNDER SECTION 501(C)(3) OF

THE INTERNAL REVENUE CODE AND APPLICABLE STATE REGULATIONS AND,

ACCORDINGLY, IS EXEMPT FROM FEDERAL AND STATE TAXES ON INCOME.

THE CHARTER SCHOOL FILES FORM 990 TAX RETURNS IN THE U.S. FEDERAL

JURISDICTION. THE TAX RETURNS FOR THE YEARS ENDED JUNE 30, 2015 THROUGH

JUNE 30, 2018 ARE STILL SUGJECT TO POTENTIAL AUDIT BY THE IRS. MANAGEMENT

OF THE CHARTER SCHOOL BELIEVES IT HAS NO MATERIAL UNCERTAIN TAX POSITIONS

AND, ACCORDINGLY IT WILL NOT RECOGNIZE ANY LIABILITY FOR UNRECOGNIZED TAX

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BENEFITS.

732054 10-09-17

PART XI, LINE 2D - OTHER ADJUSTMENTS:	
FUNDRAISING EXPENSES	 811.
PART XI, LINE 4B - OTHER ADJUSTMENTS:	
OTHER INCOME	 8.
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
FUNDRAISING EXPENSES	 811.
PART XII, LINE 4B - OTHER ADJUSTMENTS:	
OTHER INCOME	8.
⁷³²⁰⁵⁵ 10-09-17 210321 781764 SCS5564 2017.05050 STAMFORD CHARTER SC	D (Form 990) 2017

FOR EXCELLENCE, INC.

 Schedule D (Form 990) 2017
 FOR
 EXCELLI

 Part XIII
 Supplemental Information (continued)

47-2465564 Page 5

(For	IEDULE E Schools n 990 or 990-EZ) Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48. Lent of the Treasury Attach to Form 990 or Form 990-EZ. Revenue Service Costs numming any Common of the the length of the time time time.	OMB No. 20 Open to Inspect	17	/
	Go to www.irs.gov/Form990 for the latest information. Employer id of the organization STAMFORD CHARTER SCHOOL Employer id	•		mhor
marme	•	-2465		
Pa		2403	504	
га			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws,			
•	other governing instrument, or in a resolution of its governing body?	1	x	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,			
	catalogues, and other written communications with the public dealing with student admissions, programs, and scholarship	s? 2		Х
3	Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the			
	period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes			
	the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain.			
	If you need more space, use Part II	3		X
	THE SCHOOL DOES NOT EXPLICITLY INCLUDE THEIR RACIALLY			
	NONDISCRIMINATORY POLICY IN ALL OF THEIR COMMUNICATIONS WITH	_		
	THE PUBLIC. HOWEVER THEIR RACIALLY NONDISCRIMINATORY POLICY	_		
	IS INCLUDED IN THE SCHOOL'S HANDBOOKS AND ON THEIR WEBSITE.	_		
		_		
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	X	
b	Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis?	4b	X	
с	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student			
	admissions, programs, and scholarships?		X	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	X	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
		_		
		-		
	Does the organization discriminate by race in any way with respect to:	-		
	Students' rights or privileges?			X
b	Admissions policies?	5 b		X
	Employment of faculty or administrative staff?			X
	Scholarships or other financial assistance?			X
	Educational policies?			X
	Use of facilities?			X
	Athletic programs?			X
h	Other extracurricular activities?	5h		X
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
		_		
-			x	
	Does the organization receive any financial aid or assistance from a governmental agency?			x
b	Has the organization's right to such aid ever been revoked or suspended?	6b		
-	If you answered "Yes" on either line 6a or line 6b, explain on Part II.			
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of	7	x	
	Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II			7) 2017

732061 10-06-17

Part II Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information.

LINE 6 - EXPLANATION OF GOVERNMENT FINANCIAL AID:

STATE PER PUPIL FUNDING, NCLB FUNDING, VARIOUS GOVERNMENT GRANTS

 732082 10-06-17
 Schedule E (Form 990 or 990-EZ) 2017

 31
 10210321 781764 SCS5564

(Form 990) For cretain Officers, Directors, Trustees, Key Employees, and Highest Component of Employee. Supervised (Fige's on Form 990, Part IV, line 23.	SC	HEDULE J	Compensation Information	1	OMB No.	1545-00	47
 Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Dependent to Form 990. The Attach the Attach to Form 990. The Attach the Attac			-		20	17	/
Department Department <thdepartment< th=""> Department Departme</thdepartment<>	•				20		
Image of the organization Image of the organization Image of the organization Image of the organization Name of the organization FOR EXCELLENCE, INC. Employer identification number 47 - 24 6 5 5 6 4 Part II Questions Regarding Compensation 47 - 24 6 5 5 6 4 Ia Check the appropriate box(es) if the organization provide any of the following to or for a person listed on Form 980, Part VII, Section A, line 1a, complete Part III to rowide any relevant information regarding these items. Image of the organization provide any relevant information regarding these items. In Scheck the appropriate box(es) if the organization provide any relevant information regarding these items. Part VII, Section A, line 1a, complete Part III to rowide any relevant information regarding the genes items. If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reinbursement or provision of all of the expenses described above? If 'No', complete Part III to explain. 1b 2 Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director, check any boxes for methods used by a related organization to establish compensation committee 1b Indicate which, if any, of the following the filing organization suce or oreach teen in Part III. 2 2 COmpensation or a related organization: Imprepay by the board or compensation committee 4a </td <td>Dono</td> <td>tmont of the Treasury</td> <td></td> <td></td> <td>Open to</td> <td>Publ</td> <td>ic</td>	Dono	tmont of the Treasury			Open to	Publ	ic
FOR EXCELLENCE, INC. 47-2465564 Part I Questions Regarding Compensation Image: Compensation of the organization provide any of the following to or for a person listed on Form 990, Part VII, Section A, Ine 1a, Complete Part III to provide any prevent information regarding these terms. Image: Complete Part III to provide any prevent information regarding these terms. Image: Complete Part III to provide any prevent information regarding these terms. Image: Complete Part III to provide any prevent information regarding payments or business use of personal residuce the payments for business use of personal residuce to the fill of the organization and gross-up payments. Image: Complete Part III to prevent information provide any prevents provide any prevents provide any prevent or provision of all of the expenses described above? II: Two: complete Part III to explain in Part III. Image: Complete Part III to prevent information provide any prevent provide any prevent provide any prevent prevent information provide any prevent information and prevent information provide any areitated organization to establish compensation or a related organization in the cEO/Executive Director, but explain in Part III. Image: Compensation committee Image: Compensation			► Go to www.irs.gov/Form990 for instructions and the latest information.		•		
Part I Questions Regarding Compensation a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. Image: Complete Part III to provide any relevant information regarding these items. Image: Instance of the component of the companions Image: Complete Part III to provide any relevant information regarding these items. Image: Complete Part III to provide any relevant information regarding these items. Image: Instance of the component of the complete Part III to explain and the expenses described abov? If "No," complete Part III to explain. 10 b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursmemt or provision of all of the expenses described abov? If "No," complete Part III to explain. 10 b If any of the following the filing organization used to establish the compensation of the organization to establish compensation for the CEO/Executive Director. Uncleat any boxes for methods used by a related organization to establish compensation committee 2 4 During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a setable organization and provide the applicable amounts for each item in Part III. 4e X b Participate II, or receive payment from, a supplemental nonqualified retirement plan? 4e X <	Nan	ne of the organizatio					mber
1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a, complete Part III to provide any relevant information regarding these items. Yes No 1a Check the appropriate box(es) if the organization provided any relevant information regarding these items. Yes No 1a Kheck the appropriate box(es) of complete Part III to provide any relevant information regarding these items. Part VII, Section A, line 1a, complete Part III to provide any relevant information regarding the companies of personal residence			-	47-2	46556	4	
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a The organization? 5a X b Any related organization? 5b X if "Yes" on line 5a or 5b, describe in Part III. 5b X 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a X a The organization? 6a X b Any related organization? 6b X contingent on the net earnings of: 6b X b Any related organization? 6b X b Any related organization? 6b X f "Yes" on line 6a or 6b, describe in Part III. 6b X 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 X 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? 9 9	5			on			
b Any related organization? If "Yes" on line 5a or 5b, describe in Part III. 6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: a The organization? b Any related organization? c 6a X 6b X 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	-	•			F -		x
If "Yes" on line 5a or 5b, describe in Part III. Image: contingent on the net earnings of: Image: contingent on the net earnings of: a The organization? Image: contingent on the net earnings of: Image: contingent on the net earnings of: b Any related organization? Image: contingent on the form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments Image: contingent on the form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments f "Yes" on line 6a or 6b, describe in Part III. Image: contract the form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments Image: contract the form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments r For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments Image: contract the form 990, Part VII, paid or accrued pursuant to a contract that was subject to the minitial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III Image: contract the form part III 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? Image: contract the form part III	a L	Any value of any animation?			5a		
6 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: 6a X a The organization? 6a X b Any related organization? 6b X If "Yes" on line 6a or 6b, describe in Part III. 6b X 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 X 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III. 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? 9 9	D				00		
contingent on the net earnings of: 6a X a The organization? 6a X b Any related organization? 6b X If "Yes" on line 6a or 6b, describe in Part III. 6b X 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 X 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? 9 9	~						
a The organization? 6a X b Any related organization? 6b X If "Yes" on line 6a or 6b, describe in Part III. 6b X 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 X 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? 9 9	6	-		on			
b Any related organization? 6b X If "Yes" on line 6a or 6b, describe in Part III. 6b X 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 7 X 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? 9 9	-	•			6.		v
If "Yes" on line 6a or 6b, describe in Part III. 7 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III. 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	a L	Any value of any animation?			ba		
 For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	D				do		
not described on lines 5 and 6? If "Yes," describe in Part III 7 X 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? 9 9	-		,	•			
 8 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	1				-	v	
initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III 8 X 9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? 9 9	•				/	27	
9 If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? 9	ø						v
Regulations section 53.4958-6(c)?	•				<u>8</u>		
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Schedule J (Form 990) 2017

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(i	i) 0.) 159,760. i) 0.) i) . i) . i) .) .	(ii) Bonus & incentive compensation 150,000. 0. 25,464. 0.	(iii) Other reportable compensation 14,527. 0. 0. 0.	other deferred compensation 12,114. 0. 7,144. 0.	benefits 16,659. 0. 14,674. 0.	0. 207,042.	in column (B) reported as deferred on prior Form 990 0 • 0 • 0 •
EMPLOYEE/2017 W2 OF ECS (i (2) KEVIN FISCHER (PRINCIPAL (i (i (i)	i) 0.) 159,760. i) 0.) i) . i) .) .	0. 25,464.	0. 0.	0. 7,144.	0. 14,674.	0. 207,042.	0.
EMPLOYEE/2017 W2 OF ECS (i (2) KEVIN FISCHER (PRINCIPAL (i (i (i)	i) 0.) 159,760. i) 0.) i) . i) .) .	25,464.	0.	7,144.	0. 14,674.	0. 207,042.	0.
(2) KEVIN FISCHER (PRINCIPAL (i (i) (i) (i)) 159,760. i) 0. i) . i) . i) . i) . i) .						0.
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Schedule J (Form 990) 2017

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 7:

THE FOLLOWING EMPLOYEE RECEIVED A BONUS BASED ON YEAR END REVIEW BY MEMBERS

OF THE BOARD:

- KEVIN FISCHER, PRINCIPAL, RECIEVED \$25,464

SCHEDULE J, PART II, LINE 1

CHARLENE REID IS AN EMPLOYEE OF EXCELLENCE COMMUNITY SCHOOLS, INC., AN

UNRELATED BUT AFFILIATED 501(C)3 ORGANIZATION, AND AN OFFICER OF

STAMFORD CHARTER SCHOOL FOR EXCELLENCE, INC. CHARLENE REID RECEIVED A

2017 W2 FROM EXCELLENCE COMMUNITY SCHOOLS, INC AS IT APPEARS ON LINE

(I) ABOVE.

Schedule J (Form 990) 2017

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization

47 - 2465564

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

FOR EXCELLENCE,

FOR ADMISSION TO AND SUCCEED IN TOP PUBLIC, PRIVATE AND PAROCHIAL HIGH

INC.

SCHOOLS BY CULTIVATING THEIR INTELLECTUAL, ARTISTIC, SOCIAL, EMOTIONAL

AND ETHICAL DEVELOPMENT.

FORM 990, PART VI, SECTION A, LINE 3:

EXCELLENCE COMMUNITY SCHOOLS, INC.("EXCELLENCE"), AN UNRELATED 501(C)(3)

ORGANIZATION DEDICATED TO HELPING START AND RUN CHARTER SCHOOLS, PROVIDES

ADMINISTRATIVE SUPPORT SERVICES TO THE SCHOOL. EXCELLENCE SUPPORTS THE

SCHOOL WITH PROFESSIONAL DEVELOPMENT AND INSTRUCTIONAL SUPPORT.

CHARLENE REID IS AN EMPLOYEE OF EXCELLENCE COMMUNITY SCHOOLS, INC. AND AN OFFICER OF STAMFORD CHARTER SCHOOL FOR EXCELLENCE, INC. THE CHARTER SCHOOL DID NOT PAY CHARLENE FOR HER SERVICES AS AN OFFICER.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FINANCE COMMITTEE REVIEWS THE DRAFT 990 BEFORE IT IS FILED. THE ENTIRE FORM 990 IS EMAILED TO ALL BOARD MEMBERS PRIOR TO FILING WITH THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE CONFLICT OF INTEREST POLICY IS DISTRIBUTED TO OFFICERS, BOARD MEMBERS

AND KEY EMPLOYEES ANNUALLY. AFTER REVIEWING, BOARD MEMBERS AND KEY

EMPLOYEES FILL OUT ANNUAL CONFLICT OF INTEREST CERTIFICATION FORMS IN WHICH

THEY DISCLOSE ANY CONFLICTS OF INTEREST AND PROHIBITED EXCESS BENEFIT

TRANSACTIONS. THE EXECUTIVE ASSISTANT TO THE EXECUTIVE DIRECTOR IS

 RESPONSIBLE
 FOR
 ENSURING
 THAT
 ALL
 BOARD
 MEMBERS
 AND
 KEY
 EMPLOYEES
 COMPLETE

 LHA
 For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.
 Schedule O (Form 990 or 990-EZ) (2017)

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 09-07-17
 Schedule O (Form 900 or 990-EZ) (2017)

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2017.05050 STAMFORD CHARTER SCHOOL FOR SCS55641

Schedule O (Form 990 or 990-EZ) (2017)

Name of the organization STAMFORD CHARTER SCHOOL FOR EXCELLENCE, INC. Employer identification number 47-2465564

THEIR FORMS AND FOR REVIEWING THE EXECUTED FORMS FOR ANY PROBLEMATIC

CONFLICT OF INTEREST.

FORM 990, PART VI, SECTION B, LINE 15:

THE BOARD OF TRUSTEES APPROVES THE SALARY FOR THE PRINCIPAL. THE

COMPENSATION FOR THESE POSITIONS MUST TAKE INTO CONSIDERATION THE CANDIDATE

OR EMPLOYEE'S YEARS OF EXPERIENCE AND HIS OR HER ABILITY TO MEET THE

STANDARDS SET BY BCSE FOR THE POSITION. ONCE THE SALARY IS SET, SUBSEQUENT

INCREASES GENERALLY FOLLOW INCREASES AFFORDED TO THE REST OF THE STAFF.

ACKNOWLEDGEMENT OF EXTRAORDINARY PERFORMANCE ARE RECOGNIZED THROUGH

BONUSES.

THE BOARD USES APPLICABLE COMPENSATION SURVEYS LIKE AND 990'S FOR NON

PROFITS OF SIMILAR SIZE AND COMPLEXITY. THIS CROSS COMPARISON PROVIDES SOME

BROADER PERSPECTIVE TO ACCOUNT FOR THE EMERGENCE IN CHARTER SCHOOLS OF MORE

STABLE AND SEASONED SENIOR STAFF.

THE COMPENSATION FOR OTHER MANAGEMENT POSITIONS WILL BE REVIEWED AND

APPROVED BY THE EDUCATION COMMITTEE AS FOLLOWS:

1. THE EDUCATION COMMITTEE REVIEWS AND APPROVES THE ORGANIZATIONAL CHART OF THE SCHOOL ESTABLISHING LINES OF ACCOUNTABILITY.

2. THE EDUCATION COMMITTEE VERIFIES THE EVALUATION PROCESSES AND

PERFORMANCE REVIEW PROCEDURES.

3. THE EXECUTIVE DIRECTOR REVIEWS COMPARATIVE SALARY INFORMATION OR OTHER

COMPARABLE RESEARCH USING 990'S TO ENSURE THAT THE SALARY STRUCTURE OF

STAMFORD CHARTER SCHOOL FOR EXCELLENCE, INC. CONTINUES TO ATTRACT AND

MAINTAIN QUALITY EMPLOYEES.

4. THE FINANCE COMMITTEE AND BOARD OF TRUSTEES APPROVES COMPENSATION FOR

THE "KEY EMPLOYEES/HIGHEST COMPENSATED INDIVIDUALS" BASED ON

RECOMMENDATIONS MADE BY THE EXECUTIVE DIRECTOR AND PRINCIPAL.

 732212 09-07-17
 Schedule O (Form 990 or 990-EZ) (2017)

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 2017.05050 STAMFORD CHARTER SCHOOL FOR SCS55641

Page 2

Schedule O (Form 990 or 990-EZ) (2017)

Name of the organization STAMFORD CHARTER SCHOOL FOR EXCELLENCE, INC. Page 2 Employer identification number 47-2465564

5. CONTEMPORANEOUS SUBSTANTIATION AND RECORDKEEPING FOR DELIBERATION AND

DECISION REGARDING THE COMPENSATION ARRANGEMENT WAS MADE.

FORM 990, PART VI, SECTION C, LINE 18:

SCSE MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND

FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART VI, SECTION C, LINE 19:

SCSE MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND

FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XII, LINE 2C:

THE PROCESS IS CONSISTENT WITH PRIOR YEAR.