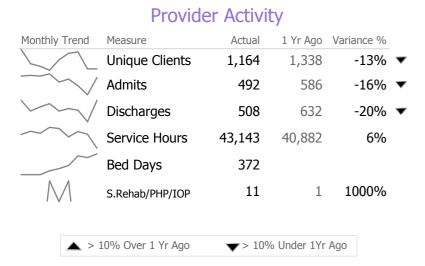
Bridges Healthcare, Inc. Milford, CT

Connecticut Dept of Mental Health and Addiction Services Provider Quality Dashboard

(Based on 296 FY17 Surveys)

Reporting Period: July 2017 - March 2018 (Data as of Jun 13, 2018)



Clients by Level of Care

Program Type Le	vel of Care Type	#	%
Mental Health			
	Outpatient	995	60.7%
Cor	nmunity Support	291	17.7%
Empl	oyment Services	85	5.2%
Soc	ial Rehabilitation	67	4.1%
	ACT	63	3.8%
Res	idential Services	4	0.2%
Addiction			
	Outpatient	88	5.4%
Forensic MH			
Forensics C	ommunity-based	47	2.9%

Question Domain	Satisfied % vs Goal%	Satisfied %	Goal %	State Ave
Participation in Treatment		91%	80%	92%
Respect		88%	80%	91%
Quality and Appropriateness		88%	80%	93%
General Satisfaction		87%	80%	92%
Overall		84%	80%	91%
Access		82%	80%	88%
Outcome		73%	80%	83%
Recovery		66%	80%	79%

Consumer Satisfaction Survey

Client Demographics

Age 18-25

26-34

35-44

45-54

55-64

65+

Ethnicity

Non-Hispanic

Hispanic-Other

Hisp-Puerto Rican

Hispanic-Mexican Hispanic-Cuban Unknown

	#	%	State Avg	Gender		#	%	Sta	ate Avg
	170	15%	13%	Female		615	53%	۸	40%
i I	186	16%	24%	Male		549	47%	▼	60%
	162	14%	20%	Transgender					0%
	235	20%	21%						
	275	24%	17%						
Ĺ	133	11%	5%	Race		#	%	Sta	ate Avg
				White/Caucasian		986	85%		64%
	#	%	State Avg	Other	l	75	6%		13%
	864	74%	73%	Black/African American	II -	72	6%		16%
	255	22%	▲ 7%	Am. Indian/Native Alaskan		20	2%		1%
I	40	3%	12%	Asian		9	1%		1%
I	3	0%	1%	Hawaiian/Other Pacific Islander		1	0%		0%
				Unknown		1	0%		4%
	1	0%	0%	Multiple Races					1%
	1	0%	7%		,				
	Unique C	lients	State Avg	> 10% Over State Avg	$\mathbf{\nabla}$	> 10% U	nder S	tate /	Avg

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	88	108	-19%	▼
Admits	19	20	-5%	
Discharges	24	42	-43%	▼
Service Hours	541	715	-24%	•

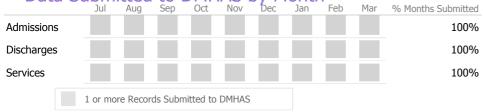
Data Submission Quality

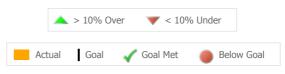
	Data Entry	Actu	ual State Avg	
\checkmark	Valid NOMS Data	96	% 94%	
	Valid TEDS Data	54	% 93%	
	On-Time Periodic	Actu	ual State Avg	_
\checkmark	6 Month Updates	76	% 23%	
	Cooccurring	Actu	ual State Avg	
	MH Screen Complete	83		-
	SA Screen Complete	83	% 99%	
	Diagnosis	Actu	ual State Avg	_
	Valid Axis I Diagnosis	88	% 99%	
\checkmark	Valid Axis V GAF Score	97	% 95%	

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		15	62%	50%	52%	12%
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Not Arrested		79	90%	75%	85%	15%
Improved/Maintained Axis V GAF Score		64	77%	75%	54%	2%
Stable Living Situation	i	76	86%	95%	84%	-9%
Employed	· `	28	32%	50%	42%	-18%
Abstinence/Reduced Drug Use		28	32%	55%	55%	-23%
Self Help		17	19%	60%	33%	-41%
Service Utilization						
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa
Clients Receiving Services		60	94%	90%	72%	4%
Service Engagement						
Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa
2 or more Services within 30 days		13	68%	75%	69%	-7%

Data Submitted to DMHAS by Month





* State Avg based on 113 Active Standard Outpatient Programs

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submission Quality

Data Entry		Actual	State Avg
Valid NOMS Data		N/A	94%
	•		
On-Time Periodic		Actual	State Avg
6 Month Updates		N/A	69%
Cooccurring		Actual	State Avg
MH Screen Complete		N/A	87%
SA Screen Complete	i	N/A	87%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Treatment Completed Successfully		N/A	N/A	50%	44%	N/A	
Recovery							
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Employed		N/A	N/A	30%	23%	-30%	-
Improved/Maintained Axis V GAF Score	· · ·	N/A	N/A	75%	51%	-75%	
Social Support		N/A	N/A	60%	69%	-60%	
Stable Living Situation	· I	N/A	N/A	95%	85%	-95%	-
Service Utilization							
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients Receiving Services		N/A	N/A	90%	88%	N/A	-

Data Submitted to DMHAS by Month

		Jui	Aug	Sep	UCL	INOV	Dec	JdII	reb	Ividi	% Months Submitted
Admission	S										0%
Discharges	5										0%
	1 0	or mo	re Recor	ds Submi	tted to I	DMHAS					

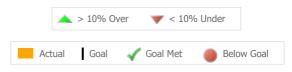
Actual 🛛 Goal 🖌 Goal Met 🛛 🍎 Below Goal	

* State Avg based on 93 Active Standard Outpatient Programs

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										0%
	1 or mo	ore Reco	rds Subn	nitted to	DMHAS					



* State Avg based on 39 Active Outreach & Engagement Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	291	264	10%	
Admits	121	87	39%	
Discharges	125	82	52%	
Service Hours	5,785	4,242	36%	

Data Submission Quality

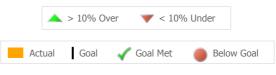
	Data Entry	Actual	State Avg
	Valid NOMS Data	96%	98%
	On-Time Periodic	Actual	State Avg
«	6 Month Updates	99%	95%
	Cooccurring	Actual	State Avg
	MH Screen Complete	62%	89%
	SA Screen Complete	62%	88%
	Diagnosis	Actual	State Avg
\checkmark	Valid Axis I Diagnosis	99%	98%
	Valid Axis V GAF Score	99%	96%

Discharge Outcomes

		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
	Treatment Completed Successfully		74	59%	65%	68%	-6%	
	Recovery							
	National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	Stable Living Situation		271	88%	80%	92%	8%	
\checkmark	Improved/Maintained Axis V GAF Score		199	76%	65%	64%	11% 🔺	•
	Employed		53	17%	20%	13%	-3%	
	Social Support		170	55%	60%	82%	-5%	
	Service Utilization							
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	Clients Receiving Services		178	97%	90%	99%	7%	

Data Submitted to DMHAS by Month

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admission	S										100%
Discharges	5										100%
Services											100%
		1 or me	ore Recor	ds Subn	nitted to	DMHAS					



* State Avg based on 48 Active CSP Programs

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Cooccurring	Actual	State Avg
MH Screen Complete	N/A	N/A
SA Screen Complete	N/A	N/A

Data Submitted to DMHAS by Month

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admission	S										0%
Discharges	5										0%
		1 or mo	re Recor	ds Subn	nitted to	DMHAS					

	> 10% 0	/er	▼ < 10	0% Under	
Actual	Goal	\checkmark	Goal Met	Belo	w Goal

* State Avg based on 0 Active Integrated Primary Care Programs

Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2017 - March 2018 (Data as of Jun 13, 2018)

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	47	69	-32% 🔻
Admits	34	51	-33% 🔻
Discharges	18	61	-70% 🔻
Service Hours	-	-	

Service Utilization

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients Receiving Services		0	0%	90%	47%	N/A	-

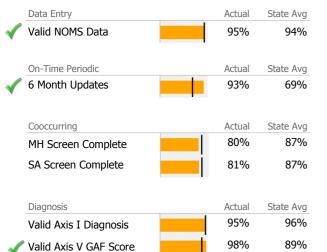
Jail Diversion



Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	995	1,115	-11%	▼
Admits	257	360	-29%	•
Discharges	272	348	-22%	•
Service Hours	9,343	10,933	-15%	•

Data Submission Quality



Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa
Treatment Completed Successfully		94	35%	50%	44%	-15%
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa
Employed		311	31%	30%	23%	1%
Social Support		590	59%	60%	69%	-1%
Stable Living Situation	· · · · · · · · · · · · · · · · · · ·	912	90%	95%	85%	-5%
5						
Improved/Maintained Axis V GAF Score		678	77%	75%	51%	2%
2	Actual % vs Goal %	678 Actual		75%	51% State Avg	
Improved/Maintained Axis V GAF Score	Actual % vs Goal %		77% Actual % 95%			2% Actual vs Goa 5%
Improved/Maintained Axis V GAF Score Service Utilization	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa
Improved/Maintained Axis V GAF Score Service Utilization Clients Receiving Services	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										100%
Discharges										100%
Services										100%
	1 or mo	ore Recor	ds Subn	nitted to	DMHAS					



* State Avg based on 93 Active Standard Outpatient Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0	23	•
Admits	-	-	
Discharges	-	23	-100% 🔻
Service Hours	-	143	-100% 🔻

Data Submission Quality

Actual	State Avg
N/A	99%
·	
Actual	State Avg
N/A	86%
Actual	State Avg
N/A	94%
N/A	95%
	N/A Actual N/A Actual N/A

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Treatment Completed Successfully		N/A	N/A	50%	66%	N/A	
Recovery							
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Employed		N/A	N/A	25%	11%	-25%	▼
Improved/Maintained Axis V GAF Score		N/A	N/A	95%	76%	-95%	-
Social Support		N/A	N/A	60%	88%	-60%	▼
Stable Living Situation		N/A	N/A	85%	97%	-85%	-
Service Utilization							
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients Receiving Services		N/A	N/A	90%	99%	N/A	-

Data Submitted to DMHAS by Month

		JUI	Aug	Sep	UCT	INOV	Dec	Jan	Feb	Mar	% Months Submitted
Admission	S										0%
Discharges	5										0%
		1 or mo	ore Recor	ds Subr	nitted to	DMHAS					

		> 10% 0\	/er	▼ < 10%	Under		
Actual Goal 🗹 Goal Met 🕘 Below Goal	Actual	Goal	\checkmark	Goal Met	В	elow Goal	

* State Avg based on 39 Active Residential Support Programs

Program Activity

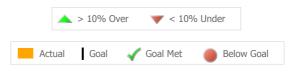
Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Service Utilization

	Actual 1 Yr	Ago Variance %		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients	0		Clients Receiving Services		N/A	N/A	90%	75%	N/A	-
	-	-								
es	-	-								
lours	-	-								

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										0%
	1 or mo	ore Recor	ds Subn	nitted to	DMHAS					

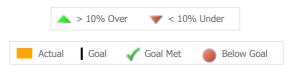


* State Avg based on 36 Active Social Rehabilitation Programs

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										0%
	1 or mo	ore Recoi	rds Subn	nitted to	DMHAS					



* State Avg based on 39 Active Outreach & Engagement Programs

Bridges Healthcare, Inc. Mental Health - Social Rehabilitation - Social Rehabilitation Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

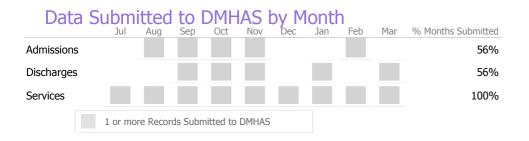
Reporting Period: July 2017 - March 2018 (Data as of Jun 13, 2018)

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	67	76	-12% 🔻
Admits	7	9	-22% 🔻
Discharges	6	21	-71% 🔻
Service Hours	20,312	11,492	77% 🔺
Social Rehab/PHP/IOP Days	11	1	1000% 🔺

Service Utilization







* State Avg based on 36 Active Social Rehabilitation Programs

Vocational 309-270

Bridges Healthcare, Inc. Mental Health - Employment Services - Employment Services

Reporting Period: July 2017 - March 2018 (Data as of Jun 13, 2018)

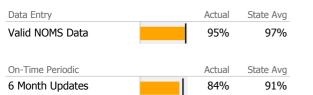
Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	85	82	4%	
Admits	39	45	-13% 🔻	,
Discharges	45	39	15% 🔺	•
Service Hours	608	820	-26% 🔻	,

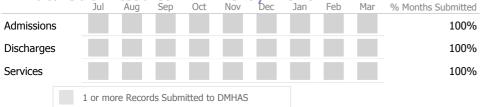
Recovery

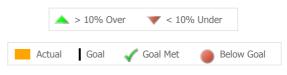
	/						
	National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
\checkmark	Employed		38	43%	35%	43%	8%
	Service Utilization						
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
	Clients Receiving Services		35	80%	90%	96%	-10%

Data Submission Quality



Data Submitted to DMHAS by Month





* State Avg based on 41 Active Employment Services Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	63	64	-2%	
Admits	8	14	-43%	•
Discharges	18	16	13%	
Service Hours	6,554	12,537	-48%	•

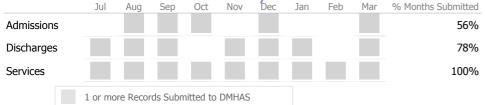
Data Submission Quality

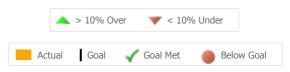
		a
Data Entry	Actual	State Avg
Valid NOMS Data	96%	97%
On-Time Periodic	Actual	State Avg
		5
6 Month Updates	91%	94%
Cooccurring	Actual	State Avg
MH Screen Complete	41%	95%
SA Screen Complete	45%	94%
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis	97%	98%
Valid Axis V GAF Score	98%	86%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Treatment Completed Successfully		3	17%	65%	49%	-48%	
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	_
No Re-admit within 30 Days of Discharge		15	83%	85%	93%	-2%	
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	_
Follow-up within 30 Days of Discharge		2	67%	90%	57%	-23%	
Recovery							
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Stable Living Situation		52	83%	60%	89%	23%	4
Social Support		46	73%	60%	80%	13%	
Employed	-	11	17%	15%	13%	2%	
Improved/Maintained Axis V GAF Score	·	48	79%	85%	50%	-6%	
Service Utilization							
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients Receiving Services		43	96%	90%	99%	6%	-

Data Submitted to DMHAS by Month





* State Avg based on 15 Active Assertive Community Treatment Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	4		
Admits	4	-	
Discharges	-	-	
Service Hours	-	-	
Bed Days	372	-	

Data Submission Quality

Data Entry	Actual	State Avg
🞻 Valid NOMS Data	100%	99%
On-Time Periodic	Actual	State Avg
6 Month Updates	N/A	77%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		N/A	N/A	60%	69%	N/A
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Follow-up within 30 Days of Discharge		N/A	N/A	90%	81%	N/A
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Social Support		3	75%	60%	85%	15%
Employed		0	0%	25%	9%	-25%
Stable Living Situation		2	50%	95%	96%	-45%
Bed Utilization						
12 Months Trend	Beds Avg LOS	Turnover	Actual %	Goal %	State Avg	Actual vs Goal

Avg Utilization F	Rate		4	121 days
	< 90%	90-110%		>110%

Data Submitted to DMHAS by Month

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions	5										44%
Discharges	5										0%
Services											0%
		1 or mo	ore Recor	ds Subm	nitted to	DMHAS					

4	▲ > 10% O	ver 🔻 < 10 ⁰	% Under	
Actua	Goal	🖌 Goal Met	Below	/ Goal

0.7

34%

90%

93%

-56%

* State Avg based on 62 Active Supervised Apartments Programs