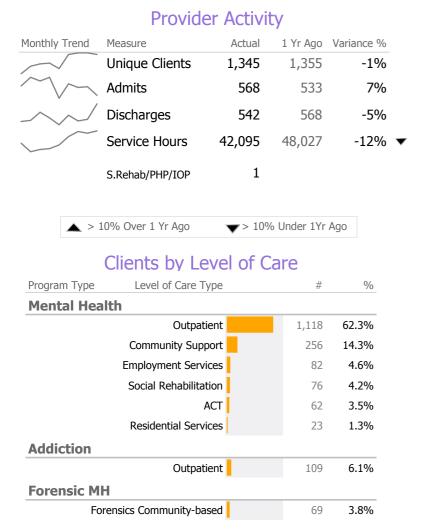
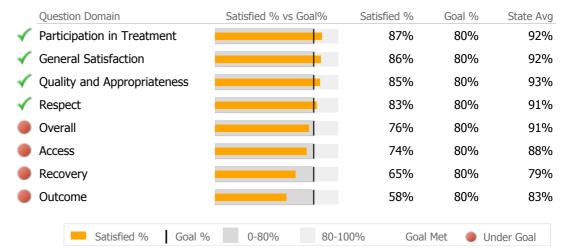
Bridges Healthcare, Inc.

Milford, CT

Reporting Period: July 2016 - March 2017 (Data as of Jun 08, 2017)



Consumer Satisfaction Survey (Based on 269 FY16 Surveys)



Client Demographics

Age	#	%	State Avg	Gender	#	%	Stat	te Avg
18-25	209	16%	14%	Female	736	55%		40%
26-34	205	15%	24%	Male 🗾 📔	607	45%	▼	60%
35-44	200	15%	20%	Transgender				0%
45-54	283	21%	22%					
55-64	302	23%	16%					
65+	136	10%	5%	Race	#	%	Stat	te Avg
				White/Caucasian	1,144	85%		65%
Ethnicity	#	%	State Avg	Other <mark> </mark>	88	7%		13%
Non-Hispanic	989	74%	74%	Black/African American	77	6%	•	17%
Hispanic-Other	310	23%	▲ 7%	Am. Indian/Native Alaskan	23	2%		1%
Hisp-Puerto Rican	38	3%	12%	Asian	10	1%		1%
Hispanic-Mexican	5	0%	1%	Unknown	2	0%		3%
				Multiple Races	1	0%		1%
Unknown	2	0%	6%	Hawaiian/Other Pacific Islander				0%
Hispanic-Cuban	1	0%	0%					
	Unique C	lients	State Avg	▲ > 10% Over State Avg ▼	> 10% L	Inder Si	tate Av	vg

Addiction - Outpatient - Standard Outpatient

Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2016 - March 2017 (Data as of Jun 08, 2017)

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	109	197	-45%	•
Admits	20	44	-55%	•
Discharges	34	102	-67%	•
Service Hours	734	1,207	-39%	•

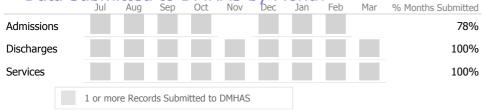
Data Submission Quality

	Data Entry	A	ctual	State Avg
\checkmark	Valid NOMS Data	<u> </u>	96%	95%
	Valid TEDS Data	j 5	6%	91%
	On-Time Periodic	A	ctual	State Avg
\checkmark	6 Month Updates	e e	59%	43%
	Cooccurring	A	ctual	State Avg
	MH Screen Complete	5	55%	96%
	SA Screen Complete	5	55%	95%
	Diagnosis	A	ctual	State Avg
	Valid Axis I Diagnosis	9	94%	100%
<i></i>	Valid Axis V GAF Score	10	0%	96%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		15	44%	50%	55%	-6%
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Not Arrested		96	88%	75%	85%	13%
Improved/Maintained Axis V GAF Score		81	79%	75%	69%	4%
Stable Living Situation		91	83%	95%	87%	-12%
Employed	<u> </u>	35	32%	50%	43%	-18%
Abstinence/Reduced Drug Use		37	34%	55%	56%	-21%
Self Help	— '	22	20%	60%	24%	-40%
Service Utilization						
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Clients Receiving Services		71	93%	90%	79%	3%
Service Engagement						
Outpatient	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
2 or more Services within 30 days		14	70%	75%	75%	-5%

Data Submitted to Sep DMHAS by Month





* State Avg based on 116 Active Standard Outpatient Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submission Quality

Data Entry		Actual	State Avg
Valid NOMS Data		N/A	93%
	•		
On-Time Periodic		Actual	State Avg
6 Month Updates		N/A	64%
Cooccurring		Actual	State Avg
MH Screen Complete		N/A	82%
SA Screen Complete	Í	N/A	80%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Treatment Completed Successfully		N/A	N/A	50%	41%	N/A	
Recovery							
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Employed		N/A	N/A	30%	22%	-30%	-
Improved/Maintained Axis V GAF Score		N/A	N/A	75%	53%	-75%	-
Social Support		N/A	N/A	60%	68%	-60%	-
Stable Living Situation	· I	N/A	N/A	95%	85%	-95%	-
Service Utilization							
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients Receiving Services		N/A	N/A	90%	85%	N/A	•

Data Submitted to DMHAS by Month

	JL	II AL	ug S	ep Oc	t NOV	/ Dec	Jan	Feb	Mar	% Months Submitted
Admission	S									0%
Discharge	S									0%
	1 or	more R	ecords S	Submitted	to DMH.	AS				

Actual Goal 🖌 Goal Met 🕘 Below Goal		_ >	10% Ove	r	▼ < 10%	6 Unde	9r.
Actual Goal Ver Goal Met	Act	ual	Goal	«	Goal Met		Below Goal

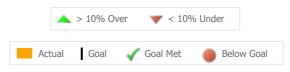
* State Avg based on 93 Active Standard Outpatient Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										0%
	1 or mo	ore Reco	rds Subn	nitted to	DMHAS					



* State Avg based on 40 Active Outreach & Engagement Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	256	197	30%	
Admits	84	89	-6%	
Discharges	77	52	48%	
Service Hours	4,315	3,251	33%	

Data Submission Quality

Valid Axis V GAF Score

Data Entry	Actual	State Avg
Valid NOMS Data	96%	98%
On-Time Periodic	Actual	State Avg
6 Month Updates	85%	95%
Cooccurring	Actual	State Avg
cooccarring	1	5
MH Screen Complete	58%	88%
SA Screen Complete	51%	86%
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis	100%	97%

Discharge Outcomes

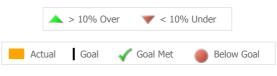
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
	Treatment Completed Successfully		32	42%	65%	68%	-23%	-
	Recovery							
	National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	Stable Living Situation		230	89%	80%	93%	9%	
\checkmark	Social Support		158	61%	60%	81%	1%	
	Employed		41	16%	20%	12%	-4%	
	Improved/Maintained Axis V GAF Score		153	73%	95%	66%	-22%	•
	Service Utilization							
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	Clients Receiving Services		190	93%	90%	99%	3%	

Data Submitted to DMHAS by Month

	Ju	l Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										100%
Discharges										100%
Services										100%
	1 or	more Reco	ords Subr	nitted to	DMHAS					

100%

92%



* State Avg based on 47 Active CSP Programs

Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2016 - March 2017 (Data as of Jun 08, 2017)

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	69	54	28% 🔺
Admits	51	35	46% 🔺
Discharges	61	44	39% 🔺
Service Hours	-	-	

Service Utilization

		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
▲ ●	Clients Receiving Services		0	0%	90%	45%	N/A	-
▲								
▲								

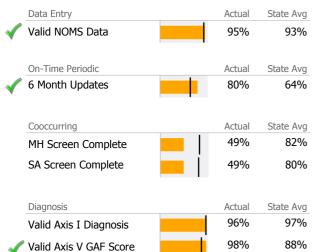
Jail Diversion



Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	1,118	1,079	4%
Admits	354	321	10%
Discharges	296	310	-5%
Service Hours	11,039	10,079	10%

Data Submission Quality



Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa
Treatment Completed Successfully		58	20%	50%	41%	-30%
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa
Employed		324	29%	30%	22%	-1%
Social Support	· · ·	619	55%	60%	68%	-5%
Stable Living Situation	i	1,001	88%	95%	85%	-7%
Improved/Maintained Axis V GAF Score		717	73%	75%	53%	-2%
Service Utilization						
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goa
Clients Receiving Services	Actual % vs Goal %	Actual 787	Actual % 94%	Goal % 90%	State Avg 85%	Actual vs Goa 49
	Actual % vs Goal %				5	
Clients Receiving Services	Actual % vs Goal %				5	

Data Submitted to DMHAS by Month

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions											100%
Discharges											100%
Services											100%
1 or more Records Submitted to DMHAS											



* State Avg based on 93 Active Standard Outpatient Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	23	30	-23%	▼
Admits	-	8	-100%	▼
Discharges	23	8	188%	
Service Hours	143	589	-76%	•

Data Submission Quality

Valid Axis V GAF Score

Data Entry	Actual	State Avg
Valid NOMS Data	97%	98%
On-Time Periodic	Actual	State Avg
6 Month Updates	N/A	96%
Cooccurring	Actual	State Avg
MH Screen Complete	39%	89%
SA Screen Complete	35%	89%
	·	
Diagnosis	Actual	State Avg
🖉 Valid Axis I Diagnosis	100%	97%
	i i	

Discharge Outcomes

		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	Treatment Completed Successfully		23	100%	50%	88%	50%	
	Recovery							
	National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
\checkmark	Stable Living Situation		22	96%	85%	93%	11%	
\checkmark	Social Support		15	65%	60%	88%	5%	
	Employed	—	4	17%	25%	13%	-8%	
	Improved/Maintained Axis V GAF Score		18	78%	95%	77%	-17%	•
	Service Utilization							
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
	Clients Receiving Services		N/A	N/A	90%	97%	N/A	•

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										22%
Services										44%
	1 or mo	re Recor	ds Subr	nitted to	DMHAS					

100%

95%



* State Avg based on 39 Active Residential Support Programs

Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2016 - March 2017 (Data as of Jun 08, 2017)

Program Activity

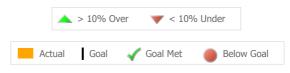
Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Service Utilization

Actual	1 Yr Ago	Variance %		Actual % vs	Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
0			Clients Receiving Services			N/A	N/A	90%	70%	N/A	•
-	-										
-	-										
-	-										

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										0%
	1 or mo	ore Reco	ds Subn	nitted to	DMHAS					



* State Avg based on 37 Active Social Rehabilitation Programs

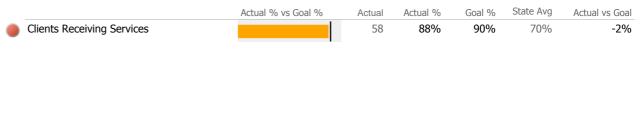
Bridges Healthcare, Inc. Mental Health - Social Rehabilitation - Social Rehabilitation Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2016 - March 2017 (Data as of Jun 08, 2017)

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	76	74	3%	
Admits	7	4	75% 🔺	
Discharges	10	9	11% 🔺	
Service Hours	11,497	16,950	-32% 🔻	
Social Rehab/PHP/IOP Days	1	0		

Service Utilization



Data Submitted Jul to Aug DMHAS Sep by Month Dec Feb Mar % Months Submitted Admissions Image: Constraints Image: Constraints</t



* State Avg based on 37 Active Social Rehabilitation Programs

Vocational 309-270

Bridges Healthcare, Inc. Mental Health - Employment Services - Employment Services

Connecticut Dept of Mental Health and Addiction Services Program Quality Dashboard

Reporting Period: July 2016 - March 2017 (Data as of Jun 08, 2017)

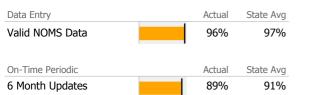
Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	82	75	9%	
Admits	45	24	88% 🔺	
Discharges	34	35	-3%	
Service Hours	820	988	-17% 🔻	

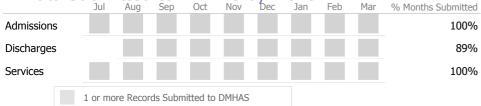
Recovery

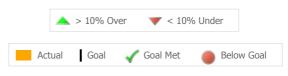
	National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
\checkmark	Employed		34	40%	35%	42%	5%
	Service Utilization						
		Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
\checkmark	Clients Receiving Services		51	96%	90%	95%	6%

Data Submission Quality



Data Submitted to DMHAS by Month





* State Avg based on 40 Active Employment Services Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %	
Unique Clients	62	57	9%	
Admits	7	8	-13% 🔻	
Discharges	7	8	-13% 🔻	
Service Hours	13,548	14,964	-9%	

Data Submission Quality

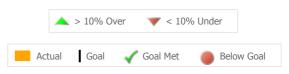
Data Entry	Actual	State Avg
Valid NOMS Data	96%	97%
On-Time Periodic	Actual	State Avg
6 Month Updates	75%	86%
Cooccurring	Actual	State Avg
MH Screen Complete	45%	92%
SA Screen Complete	45%	91%
_	_	
Diagnosis	Actual	State Avg
Valid Axis I Diagnosis	98%	99%
Valid Axis V GAF Score	95%	81%

Discharge Outcomes

					<u> </u>		
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	-
Treatment Completed Successfully		2	29%	65%	56%	-36%	
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
No Re-admit within 30 Days of Discharge		7	100%	85%	94%	15%	4
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	_
Follow-up within 30 Days of Discharge		0	0%	90%	51%	-90%	
Recovery							
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	_
Stable Living Situation		51	82%	60%	88%	22%	4
Social Support		39	63%	60%	76%	3%	
Employed	-	11	18%	15%	11%	3%	
Improved/Maintained Axis V GAF Score		46	78%	85%	51%	-7%	
Service Utilization							
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal	
Clients Receiving Services		50	91%	90%	99%	1%	

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										44%
Discharges										33%
Services										100%
	1 or mo	ore Recor	ds Subn	nitted to	DMHAS					



* State Avg based on 15 Active Assertive Community Treatment Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	
Service Hours	-	-	

Data Submission Quality

Data Entry	Actual	State Avg
Valid NOMS Data	N/A	99%
	•	
On-Time Periodic	Actual	State Avg
6 Month Updates	N/A	93%

Discharge Outcomes

	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Treatment Completed Successfully		N/A	N/A	60%	70%	N/A
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Follow-up within 30 Days of Discharge		N/A	N/A	90%	79%	N/A
Recovery						
National Recovery Measures (NOMS)	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Employed		N/A	N/A	25%	7%	-25%
Social Support		N/A	N/A	60%	85%	-60%
Stable Living Situation	· · ·	N/A	N/A	95%	96%	-95%

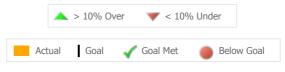
Bed Utilization

	12 Months Trend	Beds	Avg LOS	Turnover	Actual %	Goal %	State Avg	Actual vs Goal
Avg Utilization Rate		4	N/A	N/A	0%	90%	93%	-90%

Data Submitted to DMHAS by Month

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admissions										0%
Discharges										0%

1 or more Records Submitted to DMHAS



* State Avg based on 72 Active Supervised Apartments Programs

Program Activity

Measure	Actual	1 Yr Ago	Variance %
Unique Clients	0		
Admits	-	-	
Discharges	-	-	

Discharge Outcomes

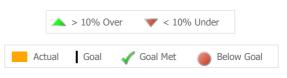
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
No Re-admit within 30 Days of Discharge		N/A	N/A	85%	90%	N/A
	Actual % vs Goal %	Actual	Actual %	Goal %	State Avg	Actual vs Goal
Follow-up within 30 Days of Discharge		N/A	N/A	90%	81%	N/A

Bed Utilization

				12 Months Trend	Beds	Avg LOS	Turnover	Actual %	Goal %	State Avg	Actual vs Goal
			Avg Utilization Rate		4	N/A	N/A	0%	90%	60%	-90%
Cooccurring	Actual	State Avg									
MH Screen Complete	N/A	98%									
SA Screen Complete	N/A	97%									

Data Submitted to DMHAS by Month

		Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	% Months Submitted
Admission	S										0%
Discharge	S										0%
	1	or mo	re Recor	ds Subrr	itted to	DMHAS					



* State Avg based on 10 Active Respite Bed Programs