

## Fire Officer III

# Skills Evaluation Sheets 2014 Edition

STATE OF CONNECTICUT
COMMISSION ON FIRE PREVENTION AND CONTROL
860-627-6363
In-State Toll Free - 1-877-528-3473









#### Fire Officer III Evaluation Skill Sheet

SS#	Skill Sheets Title	NFPA 1021 Objectives Addressed
		2014 Edition
6.2.1A	Establish Personnel Assignments	6.2.1
6.2.2A	Develop Hiring Procedures	6.2.2
6.2.3A	Develop Procedures for Promotion Process	6.2.3
6.2.4A	Professional Development Participation	6.2.4, 6.2.4, 6.2.5
6.2.6A	Employee Accommodation Plan	6.2.6
6.2.7A	Develop an Education Training Program	6.2.1, 6.2.7
6.3.1A	Community and Government Relations	6.3.1, 6.5.2
6.4.1A	Develop Divisional or Department Budget	6.4.1, 6.4.6
6.4.1A	Develop a Budget Management System	6.4.2
6.4.3A	Develop RFP, Soliciting, and Awarding Bids	6.4.3
6.4.4A	Dept. Record and Management System Development	6.4.4
6.4.6A	Model Plan for Continuous Improvement	6.4.5, 6.4.6
6.5.1A	Evaluate an AHJ Inspection Program	6.4.5, 6.5.1
6.6.1A	Prepare an Action Plan	6.6.1, 6.6.2
6.6.3A	Develop a Plan for Unmet Resources	6.6.3
6.7.1A	Develop Injury Prevention Program	6.7.1
6.7.1B	Health and Safety Presentation	6.7.1
6.8.1A	Emergency Interagency Planning and Coordination	6.8.1
6.8.1B	Oral Reports	6.2.2, 6.2.3, 6.2.5, 6.2.6, 6.2.7, 6.3.1, 6.8.1

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### Fire Officer III Skill Sheets

Skill Sheet No.	6.2.1A	Primary Task:	Establish Perso	nnel Assignment	s		
Objective(s):	6.2.1, 6.2.1(A)(B)	NFPA	Standard: 1021	Cand	idate No.		
		Performance	Evaluation Sheet	:			
Tasks:							
					1 <sup>st</sup>	2 <sup>nd</sup>	
1. Describes	department policies	and procedures p	ertaining to assignmen	ıts			
2. Develops	personnel assignme	ent roster for depar	ment				
3. Identifies	shortcomings of min	imum staffing whe	n providing additional s	ervices			
4. Recomme	nds solutions for pro	oviding additional s	service with existing pe	rsonnel			
5. Communio	5. Communicates orally and relates to other members of the group interpersonnaly						
* Critical Task	Failure of this task m	Saleiv	is PARAMOUNT	Total number tasks car		4	

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### Fire Officer III Skill Sheets

Skill	Sheet No.	6.2.2A	Primary	Task:	Develop Proced	lures for Hiring Pro	ocess	
Obje	ective(s):	6.2.2, 6.2.2(A)(B)		NFPA S	Standard: 1021	Candio	date No.	
			Perfor	mance	Evaluation Sheet	t		
Tas	sks:							
							1 <sup>st</sup>	2 <sup>nd</sup>
1.	*Writes a t	ask analysis and/or	job descri	ption				
2.	Identifies a	and justifies criteria	used to ev	aluate job	o applicants			
3.	Prescribes	physical agility test	t and relati	ve inform	ation associated to te	sting		
4.	4. Develops a reading or reference list applicable to the hiring procedure							
5.	5. Develops a means for developing or acquiring a written examination							
6.	Develops of	or acquires a series	of oral int	erview ev	aluation questions wit	h scoring instrument		
7.	*Develops	a method for evalua	ation, rank	ing and s	election			
8.	Communic	cates orally and in w	riting with	other me	mbers of the group			
* Cr	itical Task	Failure of this task m failure on the entire of		Safety is	PARAMOUNT	Total number tasks cand must complete to pass	lidate	6

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### Fire Officer III Skill Sheets

Skill	Sheet No.	6.2.3A	Primary	Task:	Develop Proced	lures for Promotio	n Proc	ess
Obje	ective(s): 6	6.2.3, 6.2.3(A)(B)		NFPA S	Standard: 1021	Candio	late No.	
			Perfor	mance	Evaluation Sheet	t		
Tas	sks:							
							1 <sup>st</sup>	2 <sup>nd</sup>
1.	Develops e	ligibility requiremer	nts					
2.	Develops e	ducational and cer	tification re	quireme	nts			
3.	B. Develops a means for acquiring a written examination							
4.	* Develops or acquires a series of oral interview evaluation questions with scoring instrument							
5.	* Develops	a method for evalu	uation, and	ranking p	process			
6.	Establishes	a mentoring progr	am					
* Cr	itical Task	Failure of this task m failure on the entire of		Safety is	PARAMOUNT	Total number tasks cand must complete to pass	idate	5

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### Fire Officer III Skill Sheets

Skill	Sheet No.	6.2.4A	Primary Task:	Professional De	velopment Particip	ation	
Obje	ective(s):	6.2.4, 6.2.4 6.2.5(A)(B)	(A)(B), 6.2.5,	NFPA Standard: 1021	Candi	date No.	
			Perfo	rmance Evaluation Shee	t		
Tas	sks:						
						1 <sup>st</sup>	2 <sup>nd</sup>
1.	* Develop	s a list of pro	ofessional develo	pment models			
2.		classes that completion	should be obtain	ed before considersation for pro	omotion and time		
3.	Develops	an employe	e benefit plan tha	nt will provide a pay incentive			
4.	4. Presents employee benefit plan						
* Cr	itical Task		his task mandates he entire objective	Safety is <b>PARAMOUNT</b>	Total number tasks can	didate	3

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### Fire Officer III Skill Sheets

Skill	Sheet No.	6.2.6A	Primary	Primary Task: Plan for Employee Accommoda					
Obje	ective(s):	6.2.6, 6.2.6(A)(B)		NFPA S	Standard: 1021	Ca	ndidate No.		
			Perfor	mance	Evaluation Sheet				
Tas	ks:								
							1 <sup>st</sup>	2 <sup>nd</sup>	
1.	Identifies a	a concern or issue re	elated to re	easonable	e accommodations				
2.	Researche	es information releve	ent to solvi	ng the cir	cumstance				
3.		ction that is most app vs and regulations	oropriate fo	or circum:	stance that is consiste	nt with state and			
4.	* Designs accomoda		ollect inforr	mation ap	propriate to assess re	sults of			
* Cri	tical Task	Failure of this task m		Safety is	PARAMOUNT	Total number tasks		3	

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### Fire Officer III Skill Sheets

Skill	Sheet No.	6.2.7A	Primary	Task:	Develop an Edu	ication Training P	rogran	1
Obje	ective(s):	6.2.1, 6.2.1(A)(B), 6.2.7(A)(B)	6.2.7,	NFPA S	Standard: 1021	Candi	date No.	
			Perfo	mance	Evaluation Sheet	İ		
Tas	sks:							
							1 <sup>st</sup>	2 <sup>nd</sup>
1.	Acquires of	organization's mission	on stateme	ent and tra	aining goals			
2.	Develops	an ongoing education	on training	program	given organizational t	raining requirements		
3.	* Develop	s a list of personnel	and recor	nmended	training courses			
* Cri	itical Task	Failure of this task m		Safety is	PARAMOUNT	Total number tasks can must complete to pass	didate	3

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### Fire Officer III Skill Sheets

Skil	I Sheet No.	6.3.1A	Primary	Task:	Comm	unity and	Governmen	it Rela	ations	
Obj		6.3.1, 6.3.1(A)(B), 6.6.6.5.2(A)(B)	5.2,	NFPA S	Standard:	1021		Candid	date No.	
			Perfor	mance	Evaluat	ion Sheet	:			
Tas	sks:									
									1 <sup>st</sup>	2 <sup>nd</sup>
1.	Prepares a	community awarene	ess progr	am						
2.	Analyzes gi	iven data to determir	ne major	fire and b	ourn hazaı	rds				
3.	Identifies hi	igh risk locations								
4.	* Develops	a plan for an identific	ed fire sa	afety prob	olem					
5.	5. Chooses a specific and quantifiable goal of the program									
6.	6. Determines the specific steps and develops an implementation plan									
7.	* Develops	evaluation instrume	nt to eva	luate com	nmunity av	vareness pro	ogram			
8.	Presents av	wareness program a	nd fire sa	afety plan	I					
* Cr	ritical Task	Failure of this task mar failure on the entire obj		Safety is	S PARAN	MOUNT	Total number tas		didate	6

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### Fire Officer III Skill Sheets

Skill	Sheet No.	6.4.1A Pr	ımary ı ask:	Develop a Div	isional or Departr	nent Bu	dget
Obje	ective(s):	6.4.1, 6.4.1(A)(B), 6.4.6 6.4.6(A)(B)	S, NFPA	Standard: 1021	Car	ndidate No	).
		Pe	erformance	Evaluation Shee	et		
Tas	ks:						
						1 <sup>st</sup>	2 <sup>nd</sup>
1.	Develops	a five year operating but	dget				
2.	Shows to	tal requested amount in	each category				
3.	Uses line	item budgeting to show	how much cos	st for an individual to	be trained		
4.	Uses line	item budgeting to show	how much it w	rill cost to train a Lieu	itenent		
5.	Provides	justification for each sub-	-category				
6.	Purchase	s books for training facili	ty at each fire	station.			
7.	Develops	a budget code sheet for	each year				
8.	Uses a lin	ne item budget for salarie	s and benefits	for each year			
9.	Provides	a justification for each bu	ıdget				
10.	Summariz	zes fifth year					
11.	Gives pre	sentation regarding the p	oroposal				
* Cri	tical Task	Failure of this task manda failure on the entire object	tes sive Safety	is <b>PARAMOUNT</b>	Total number tasks of		8

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### Fire Officer III Skill Sheets

Skill Sheet No. <b>6.4.2A</b>		Primary	Task:	Develop a Budç	get Managemen	System	1	
Obje	ctive(s):	6.4.2(A)(B)		NFPA Standard: 1021		Ca	ndidate No	
			Perfori	mance l	Evaluation Sheet			
Tas	ks:							
							1 <sup>st</sup>	2 <sup>nd</sup>
1.	Provides	fiscal and financia	al policy					
2.	Records	revenue to date						
3.	Indicates	anicipated reven	ue					
4.	Records	expenditures to d	ate					
5.	Records 6	encumbered amo	unt					
6.	Gives pre	sentation regardi	ng the budge	t manage	ement system			
* Crit	ical Task	Failure of this tas failure on the ent		Safety is	s PARAMOUNT	Total number tasks of must complete to pa		5

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### Fire Officer III Skill Sheets

Skil	Sheet No.	6.4.3A	Primary Task:	Developing RFP, Solici	ting and Awarding	g Bids	
Obj	ective(s):	6.4.3, 6.4.3	B(A)(B)	NFPA Standard: 1021	Candid	date No.	
			Perfor	mance Evaluation Sheet			
Tas	sks:						
						1 <sup>st</sup>	2 <sup>nd</sup>
1.	* Describe proposal	s departme	nt's policies, proce	edures, and the process for dev	eloping requests for		
2.	Prepares a	an announc	ement concerning	the acceptance of sealed bids	or hose		
3.	3. Researches and prepares specifications for specific idem						
4.	4. Describes solicitation process to ensure competitive bid						<u> </u>
5.	* Describe	s the bid av	varding process				<u> </u>
* Cr	itical Task		his task mandates he entire objective	Safety is <b>PARAMOUNT</b>	Total number tasks cand	didate	4

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### Fire Officer III Skill Sheets

Skill	Sheet No.	6.4.4A	Primary Task:	Dept. Record & Manage	ement System Develo	pment
Obje	ctive(s):	6.4.4, 6.4.4	I(A)(B)	NFPA Standard: 1021	Candidate	No.
			Perfo	rmance Evaluation Sheet		
Tas	ks:					
					1 <sup>s</sup>	t 2 <sup>nd</sup>
1.	Creates a	department	policy on given n	eeds		
2.	Creates a r	method for	documenting testi	ng and maintenance		
3.	Designs a	manageme	ent system that wil	I be used to create a computer p	program	
4. Communicates orally and with other members of the group						
* Crit	ical Task		his task mandates he entire objective	Safety is <b>PARAMOUNT</b>	Total number tasks candidat	te <b>3</b>

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### Fire Officer III Skill Sheets

SKIII	Sheet No.	6.4.6A	Filliary	i ask.	wode	Plan for	Continuous	ımprov	emen	Ĺ
Objective(s): 6.4.5, 6.4.5(A)(B), 6 6.4.6(A)(B)		6.4.6, NFPA Standard: 1021 Ca				Candid	andidate No.			
			Perfor	mance	Evalua	tion Shee	t			
Tas	ks:									
									1 <sup>st</sup>	2 <sup>nd</sup>
1.	Acquires a	a current copy of the	fire depa	rtment's o	continuous	s improveme	ent plan			<u> </u>
2.	* Identifies	a survey method (g	roup prob	lem-solv	e, intervie	w, data colle	ection)			ı
3.	Identifies a	an area where utlizat	ion of res	ources m	nay be ma	ximized at th	nis time			
4.	Evaluates	the area to determin	e if resou	irces cou	ld be used	d more effec	tively	-		
5.	Sets a qua	antifiable goal for inc	reasing re	esources	used in th	at area				
6.	Develops	a plan to increase re	source ut	ilization				-		
7.	<ol> <li>Identifies a method of verifying that the resource utilization has been increased after the planned implementation</li> </ol>						е			
								_		
* Cri	tical Task	Failure of this task ma failure on the entire of		Safety is	s PARA	MOUNT	Total number ta must complete		idate	5

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### Fire Officer III Skill Sheets

Skil	Sheet No.	6.5.1A	Primary	Task:	Evaluate an AH.	J Inspection Prog	ram	
Obj	ective(s):	6.4.5, 6.4.5(A)(B), 6 6.5.1(A)(B)	6.5.1,	NFPA	Standard: 1021	Candid	date #	
			Perfor	mance	<b>Evaluation Sheet</b>			
Tas	sks:							
							1 <sup>st</sup>	2 <sup>nd</sup>
1.	Describes	priority of inspection	n program					
2.	Evaluates	and reports number	of inspec	tors need	ded to meet local and s	state mandates		
3.	3. * Writes a organizational memo with recommendations for improving the inspection program							
4.	. Identifies cost of hiring additional inspectors							
5.	Presents s	summary of findings						
* Cr	itical Task	Failure of this task manager failure on the entire of		Safety is	s PARAMOUNT	Total number tasks can	didate	4

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### Fire Officer III Skill Sheets

Skill	Sheet No.	6.6.1A	Primary	Task:	Prepare an Acti	on Plan		
Obje	ctive(s):	6.6.1, 6.6.1(A)(B), 6.6.2(A)(B)	6.6.2,	NFPA S	Standard: 1021	Candid	date No.	
			Perfor	mance	Evaluation Sheet			
Tasl	ks:							
							1 <sup>st</sup>	2 <sup>nd</sup>
	Given an	emergency inciden	t requiring	multiple a	agency operations:			
1.	Conduct	an incident size up						
2.	Develop	strategy and tactics	to mitigate	e the incid	ent			
3.	Delegates authority							
4.	Communicate orally the other members of the group							
5.	Utilizes F	EMA forms to comp	olete writte	n reports				
6.	i. Makes company assignments							
7.	Identifies and requests needed additional resouces							
8.	* Develops and conducts and post-incident analysis							
9.	All critical elements are identified and communicated							
10.	* Develop	os an organizationa	chart					
* Crit	ical Task	Failure of this task m failure on the entire		Safety is	PARAMOUNT	Total number tasks cand must complete to pass	didate	7

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### Fire Officer III Skill Sheets

Skill Sheet No.	6.6.3A	Primary	Task:	Develop a Plan	for Unmet Resour	ces				
Objective(s):	6.6.3, 6.6.3(A)(B)		NFPA S	Standard: 1021	Candio	late No.				
	Performance Evaluation Sheet									
Tasks:	asks:									
						1 <sup>st</sup>	2 <sup>nd</sup>			
1. Develops	a plan for unmet ag	ency reso	urces							
2. Researche	es and evaluates info	ormation r	egarding	agency's unmet resco	ources					
	nd submits in writing focusing on a contir			ed to meeting the ager	ncy's plan for unmet					
4. Communio	4. Communicates orally with other members of the group									
* Critical Task	Failure of this task ma		Safety is	PARAMOUNT	Total number tasks cand must complete to pass	lidate	3			

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### Fire Officer III Skill Sheets

Skill	Sheet No.	6.7.1A	Primary Task	: Develop Injury	<b>Prevention Progra</b>	m	
Objective(s): 6.7.1, 6.7.1(A)(B)		NFF	Candid	ndidate No.			
			Performan	ce Evaluation Shee	t		
Tas	ks:						
						1 <sup>st</sup>	2 <sup>nd</sup>
1.	Evaluates	current department	health and safe	ety program			
2.	. Identifies budget impact to be fully compliant with state and federal codes and regulations						
3.	Identifies time frame to become fully compliant						
4.	* Determines specific steps needed to become fully compliant – equipment purchase, SOP development, training, etc						
5.	Presents fi	ndings					
* Cri	tical Task	Failure of this task m failure on the entire of	oale	ty is <b>PARAMOUNT</b>	Total number tasks cand must complete to pass	didate	4

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### Fire Officer III Skill Sheets

Skill	Sheet No.	6.8.1A	Primary Task:	Emergency Interagence	y Planning and Co	ordina	ation		
Obje	ective(s):	6.8.1, 6.8.1	I(A)(B)	NFPA Standard: 1021	Candid	date No.			
			Perfo	rmance Evaluation Shee	t				
Tasks:									
						1 <sup>st</sup>	2 <sup>nd</sup>		
1.	Acquires a	current co	py of the Local En	nergency Planning Community (	(LEPC) Plan				
2.	Defines rol	e of fire se	rvice in communit	y's LEPC plan					
3.	* Defines role of fire service in preparedness planning								
4.	<ol> <li>Describes how fire department's role at the EOC is integrated to comply with federal, state and local regulations</li> </ol>								
* Cr	itical Task		this task mandates he entire objective	Safety is PARAMOUNT	Total number tasks cand	didate	3		

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#### State of Connecticut

#### COMMISSION ON FIRE PREVENTION AND CONTROL



### Fire Officer III Skill Sheets

Skill	Sheet No.	6.8.1B	Primary	Task:	Oral Reports				
Obje	ective(s):	6.2.2, 6.2.3, 6.2.5 6.2.7, 6.3.1, 6.8.1		NFPA S	Standard: 1021	C	Candidat	e No.	
			Perfor	mance	Evaluation Sheet				
Tas	sks:								
								1 <sup>st</sup>	2 <sup>nd</sup>
	Candidate	presents a summ	ation of all o	class proje	ects to include the follo	wing subjects:			
1.	Hiring Process (6.2.2)								
2.	. Promotion Process (6.2.3)								
3.	. Benefits Program (6.2.5)								
4.	Employee	Accommodations	(6.2.6)						
5.	Agency No	eeds Assessment	(6.2.7)						
6	Communit	y and Governmen	t Relations	(6.3.1)					
7.	. Emergency Interagency Planning (6.8.1)								
* Cr	itical Task	Failure of this task		Safety is	PARAMOUNT	Total number task		ate	7

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